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ALASKA STATE LEGISLATURE

8

SPECIAL SESSION

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THE ALASKA GAS PIPELINE

10

MAY 11, 2006

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9:00 a.m.

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Taken at:
Centennial Hall
Juneau, Alaska

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Reported by: Sandra M. Mierop, CRR, CCP

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1 PROCEEDINGS

2 COMMISSIONER CORBUS: Could we get
3 everybody to please take their seats so we could
4 get going?

5 Well, good morning.

6 Welcome to the second day of
7 presentations on the stranded gas contract and
8 the fiscal interest findings.

9 Today we have four presentations,
10 and your presenters will be myself, Bill Corbus,
11 and Dr. Pedro Van Meurs.

12 Let's, again, review the rules of
13 engagement. We're going to start these programs
14 at the time called for on the program. We ask
15 you to turn off your cell phones. We will take
16 breaks between presentations, and if you have
17 questions, please write them on the 3-by-5 cards
18 that you should have at your table.

19 Please limit only one question to
20 one card so that we can shuffle them around and
21 hand out assignments.

22 We owe you an answer to a couple
23 questions which came up yesterday, and we will
24 answer those at the end of the program. We will
25 answer programs at the end of the program, and we

1 will not accept questions from the floor as we
2 are going through the presentations.

3 I'm the first one on the program
4 this morning, and my topic is a prepay overview
5 of the preliminary findings and determination of
6 the Commissioner.

7 This is in Section 9 of the fiscal
8 interest finding -- I guess, probably, with the
9 exception of the project description, is the
10 shortest section of the finding.

11 The purpose of this presentation is
12 to demonstrate that the contract meets the
13 purpose of the Stranded Gas Development Act, as
14 discussed in Section 9 of the preliminary
15 findings and determinations.

16 On May 9th -- excuse me, on Day 9,
17 which is May 20th, after your understanding of
18 the contract and background, economic and fiscal
19 data will be much better understood. We will --
20 Dr. Van Meurs and I will review the findings and
21 determination again with you, only much more
22 rigorously. We will talk numbers. We will try
23 hard to prove our case to you.

24 The preliminary findings are
25 required in Section 400(a)(1) of the Act, which

1 says that the Commissioner shall make preliminary
2 findings and make a determination whether the
3 contract is in the long-term fiscal interest of
4 the State and furthers the purposes of the
5 Stranded -- Stranded Gas Development Act. The
6 purposes are set out in Section 010. But the
7 long-term description of what the long-term
8 fiscal interests of the State of -- is not
9 defined, described, or discussed. Therefore,
10 it's up to the Commissioner, his call, as to what
11 is in the long-term fiscal interest of the State.

12 The purposes of the Act, as I said
13 before, is defined in Section 010, and we must
14 be -- we intend to make the case that it does --
15 that this contract does satisfy the purposes of
16 the Act.

17 Does the contract encourage new
18 investment to develop the state's stranded gas
19 resources by authorizing fiscal terms related to
20 that new investment?

21 Does the contract allow fiscal
22 terms applicable to a qualified sponsor group to
23 be tailored to the particular economic conditions
24 of the project and to establish those fiscal
25 terms in advance with as much certainty as the

1 Alaska Constitution allows?

2 And, 3, does the contract maximize
3 the benefits to the people of the state derived
4 from the development of the state's stranded gas
5 resources?

6 Now, this presentation and the
7 findings -- the preliminary findings assume that
8 the recommended changes to the Stranded Gas
9 Development Act, which we are asking you to make,
10 are in place.

11 So, what is the long-term fiscal
12 interest of the state?

13 Here's my call: Does the contract
14 generate additional revenue?

15 Is the State's share of project
16 revenues fair?

17 Is fiscal certainty a necessary
18 inducement for the project to go forward?

19 Is the period of fiscal stability
20 reasonable?

21 Does the contract have a neutral
22 effect on State revenue? What we're talking
23 about is under the old system, the 2005 -- what
24 we call the 2005 fiscal system, is this a -- are
25 revenues comparable to revenues under that

1 system?

2 And, finally, the state and local
3 impacts, would it be fair to the state and
4 local -- or to local communities?

5 Let's turn to each of these items
6 and discuss them.

7 Generation of additional revenue.
8 Oil and gas royalties and tax revenues make up
9 about 75 percent of the state's forecasted
10 general purpose revenue needed to finance state
11 government. Based on forecasted revenue for the
12 state, after fiscal year 2009, the State's
13 revenues will not be enough to meet the
14 anticipated shortfall, even with substantial new
15 revenues from the Petroleum Profits Tax, if
16 enacted. Therefore, the State must establish
17 additional sources of revenue.

18 It is determined that the revenues
19 would -- that would accrue to the State and local
20 government would be substantial. Royalties and
21 taxes on gas that is no longer stranded would be
22 an additional source of revenue that will
23 materially improve the State's long-term fiscal
24 interests. The return on the State's equity
25 investment in the project will also help to

1 provide a modest but stable source of revenue.

2 The State's share of project
3 revenue is fair. It is determined that the
4 State's share of project revenues is competitive
5 with other taxing jurisdictions which are faced
6 with exporting gas over long distances to the
7 Lower 48 market. The contract provides the State
8 with a fair share of revenues of the project.

9 Fiscal certainty. This stability
10 is the most important feature of the contract
11 that achieves the purposes of the Stranded Gas
12 Development Act. The fiscal certainty offered by
13 the contract serves as a counterbalance for the
14 possible economic, financial, resource,
15 political, and regulatory risks that must be
16 considered in the investment decision.

17 Lack of fiscal certainty or
18 stability would expose investors to: Significant
19 erosion of value under high prices, the point
20 where the project becomes unattractive, taking
21 into consideration capital invested in the past
22 and very significant exposure to low market
23 prices for gas and cost overrun conditions. For
24 a very large project of this nature, such
25 exposure is commercially not acceptable. It is

1 determined that it is not adverse to the
2 long-term fiscal interests of the State to grant
3 fiscal certainty.

4 Making sure that the pipeline is
5 full for -- for the contract term will increase
6 the probability that investments will be made in
7 the project at the project sanction date. The
8 contract will also provide explorers the fiscal
9 certainty required to invest in exploration for
10 the gas that is necessary to keep the pipeline
11 full over the period of fiscal certainty.

12 The main beneficiaries of increased
13 production and transportation of gas are the
14 State and affected communities, which will
15 receive significantly more revenues
16 proportionately with increased volumes and
17 values. It is in the State's interest to take
18 all steps required to increase the volumes to be
19 produced and -- and transported through the main
20 line.

21 Period of fiscal certainty. The
22 period of fiscal certainty is reasonable. The
23 term of the contract would cover the 10-year
24 period of project development, permitting,
25 engineering, planning, procurement, and

1 construction, plus an additional 35-year period
2 after the commencement of operations. Within
3 this term, different periods of stability are
4 provided for taxes on oil and gas.

5 Fiscal stability for gas applies
6 for the duration of the contract, while fiscal
7 stability for oil is limited to 30 years from the
8 effective date of the contract. The period is
9 reasonable to cover the depreciation period
10 expected to be set for the gas pipeline. The
11 depreciation period is important for rate
12 purposes -- setting purposes, and will be set
13 after considering the reserves available for
14 transportation through the gas line.

15 It is determined the 35-year period
16 of fiscal certainty for gas granted after the
17 commencement of commercial operations is
18 reasonable and necessary to provide an effective
19 inducement to build the project. It is also
20 determined that a period of fiscal certainty is
21 necessary to cover the period to explore for,
22 locate, and develop additional reserves to fill
23 the gas line to capacity for the duration of the
24 contract.

25 The 30-year period for oil is

1 designed to provide a stable regime up until
2 approximately the time when decisions related to
3 the use of potentially available capacity on the
4 main line have to be made in order to keep the
5 main line full for the contract term.

6 New exploration efforts will
7 typically be for oil, as well as gas. A detailed
8 analysis of international exploration and
9 production contracts indicates that a 30-year
10 fiscal certainty period is a relatively short
11 period for a high cost and high-risk area, such
12 as the Alaska North Slope.

13 Neutral effect on State revenue.
14 The effect of the contract on State revenue has
15 been evaluated against the 2005 fiscal terms.
16 Gas revenues are compared on an undiscounted
17 basis. Gas revenues are slightly less on a net
18 present value basis under the proposed contract.
19 The revenue results are very similar because the
20 contract retains the same royalty. The
21 protection -- the production tax payment of 7.25
22 percent is approximately the same as the existing
23 production tax when adjusted by the ELF, while
24 the State corporate income tax also remains
25 unchanged.

1 State and local impacts. As
2 described in the findings report, it is estimated
3 that the 125 million -- that's in 2003 dollars --
4 in additional expenditures would be incurred by
5 the State, municipal, and village governments in
6 support of education, health, public safety, and
7 other services during the project preconstruction
8 and construction period.

9 Based on the data of the
10 Department of Transportation and Public
11 Facilities, the cost of transportation projects
12 prior to construction may be \$400 million. The
13 cost of rehabilitation after construction may be
14 \$800 million.

15 These projected economic impacts
16 are partially offset by \$125 million that the
17 contract requires be paid in impact payments
18 during the preconstruction and construction
19 period. It is likely that Federal matching money
20 will also be available to offset some of the
21 costs and the sponsors may contribute to some
22 costs for the projects directly benefiting from
23 facilities caused by construction activity.

24 In the short term, development of
25 the project may place significant capital and

1 operating costs on state and municipal
2 governments for the extension of services to
3 residents and other infrastructure needs. It is
4 determined that this is in the short-term effect
5 attributed to the project, which does not
6 significantly diminish the long-term beneficial
7 fiscal effect of the contract.

8 Summing it up, a general
9 determination, as far as is it in the long-term
10 fiscal interest of the State, based on these
11 foregoing factors, which I have reviewed with
12 you, the terms -- the proposed terms of the
13 contract are termed -- are determined to be in
14 the long-term fiscal interest of the State.

15 Now, let's turn to the second way
16 of coming at this, which is: Does the contract
17 meet the purposes of the Stranded Gas Development
18 Act? Here our job is easier because we are given
19 some direction in the statute as to how to go
20 about this.

21 Does it encourage new investment?

22 Does the contract -- is it tailored
23 to the specific economic conditions in as much
24 fiscal terms in advance as the Constitution
25 allows? And we're going to break that into two

1 questions.

2 Tailoring, is the contract tailored
3 to the specific economic conditions?

4 And 2, the issue of constitutional
5 fiscal certainty.

6 And then we're going to take a look
7 at the maximum benefits, does -- the question as
8 to whether the contract maximizes the benefits to
9 Alaskans, employment and training revenues and
10 gas for Alaska.

11 Encourage new investment. The
12 proposed contract will encourage investment in
13 the single largest gas development project in the
14 world, and will result in the development of the
15 stranded gas. Furthermore, the contract
16 encourages exploration by providing a means for
17 expanding capacity of the pipeline system when
18 future discoveries are made and reserves
19 identified. These expansions will ensure that
20 the new gas discoveries get to market.

21 The fiscal terms of the contract
22 are customized to the conditions of the project
23 because the terms were negotiated as arm's
24 lengths with the commercial interests of the
25 sponsor group balanced against the public

1 interest to be protected by the state.

2 I think I got a slide out of order
3 here. No, I guess not.

4 The question of whether the fiscal
5 terms of the contract were established with as
6 much certainty as the Alaska Constitution allows
7 is a question of law. In that regard, advice was
8 received from the Attorney General that the
9 fiscal terms of the contract do not violate the
10 Constitution.

11 Does the contract maximize the
12 benefits to Alaska and Alaskans?

13 Let's look at employment and
14 training. The contract furthers the goal of
15 Alaska residents by providing that project.
16 Employment, it allows for employment of state
17 residents and contracting with business in the
18 state to work on a construction and operation of
19 the project to the extent these residents and
20 businesses are available, competitively priced,
21 and qualified.

22 It will provide for advertising for
23 available positions in newspapers and other
24 publications throughout the state. Use will be
25 made of job service organizations located

1 throughout the state in order to notify state
2 residents of work opportunities available on the
3 project; work within the state to plan training
4 and opportunities for state residents and to
5 incorporate substantially similar agreements with
6 other contractors.

7 The contract requires the project
8 to spend or cause the spending of a combined
9 total of \$5 million in paying for workforce
10 training programs and activities in the state, in
11 addition to another \$34 million already available
12 for other -- from other sources.

13 Maximize benefits. Revenues. As
14 stated in Sections 1, 4, and 5 of the fiscal
15 interest finding, the revenues from the project
16 will be very significant to the State and some
17 municipalities. Revenue share will be
18 competitive with other jurisdictions and will be
19 close to the 2005 fiscal system.

20 Increased revenues will help bridge
21 the projected state fiscal gap resulting from
22 lower oil production and ever-increasing costs of
23 operating government. A portion of royalty
24 revenues will be deposited in the Permanent Fund
25 principal, resulting in increased realized

1 earnings.

2 The contract also provides for
3 access for natural gas in -- for in-state
4 markets. Prior to the open season, in-state
5 needs will be identified by a study completed or
6 adopted by the project. In consultation with the
7 State, four off-take points in Alaska will be
8 provided by the main line entity to accommodate
9 in-state gas consumption.

10 Summing it up as to whether this
11 contract satisfies the purpose of the Stranded
12 Gas Development Act. Based on the foregoing, it
13 is determined that the contract will maximize the
14 benefit to the people of the state by a
15 development of the state's stranded gas resources
16 in a timely and orderly manner.

17 So, my conclusions in the
18 preliminary findings are, first, the contract is
19 in the long-term fiscal interest of the State.
20 And, second, that the contract furthers the
21 purpose of the Stranded Gas Development Act.
22 These findings will be addressed again more
23 vigorously, supporting data, on May 20th, Day 9
24 of our presentations.

25 Thank you. And let's take ten

1 minutes.

2 [Break]

3 COMMISSIONER CORBUS: I think we're
4 ready to get started now.

5 The next item on the agenda is a
6 presentation by Dr. Van Meurs and myself on the
7 fiscal certainty on oil and gas -- what it means
8 and why it matters.

9 Dr. Van Meurs.

10 DR. VAN MEURS: It is a great
11 pleasure, again, today to start looking at all of
12 the economic details of -- of the broad concepts
13 that -- that I presented yesterday.

14 In fact, I haven't even counted the
15 number of slides that I will be presented today,
16 but it is something like 120, full of graphs and
17 figures. And so, definitely, by the end of the
18 day, you'll have seen more economics than you
19 want to see for a long time. In fact, this
20 almost -- I think you will qualify as an
21 economist at the end of the day. Normally,
22 around the world I give courses on this, and I
23 really think I should give you a diploma at the
24 end of the day for -- for just listening.

25 So this is -- what I like to do

1 first is discuss -- before we go into the details
2 of fiscal certainty and profitability, what I'd
3 really like to do first is discuss some of the
4 basic economic assumptions, some of the model
5 assumptions because a lot of the discussion in
6 the coming weeks will center, of course, on a lot
7 of the details.

8 And, consequently, I will start
9 with the most boring part of the economics, which
10 is the assumption about the model. Actually, the
11 State has worked with four different models.
12 There is the DOR model that -- that was
13 developed -- or is still developed by Roger
14 Marks. Then there is the DNR model, which is
15 developed by Greg Bidwell and William Nebesky.
16 Then there is the PVM model, that is me, Pedro
17 Van Meurs model and I developed that primarily
18 for the purpose of the negotiations. And then
19 there is the InformationInsights Regional Model
20 to look more at economic impacts.

21 Now, why was it that we had all
22 these models? All these models serve different
23 purposes. But interestingly, the overall
24 conclusions that come out of all of these models,
25 although all the detailed assumptions are often

1 different between them, all the broad conclusions
2 that come out are all confirmed among the models.
3 So, we know that if -- if we conclude something,
4 it is not because we used this model or another.
5 The three models all lead to the same
6 conclusions, and that reinforced our views that,
7 you know, we -- we are looking at this in -- in
8 the right way. And -- and the kind of factors
9 that are different among the models really are
10 not factors that would change the basic
11 conclusions.

12 Let me speak a little bit about the
13 PVM model. That is the model that I will -- that
14 I used all day -- or that I used all the last --
15 rather, the last two years during the
16 negotiations, and that is the basis for all of
17 the work that I will be presenting today.

18 I actually assume an eight-year
19 period prior to first gas, four years feasibility
20 and regulatory work, and four years construction
21 rather than the more traditional ten-year period.
22 The reason that I used a somewhat faster
23 construction period is that that, of course,
24 improves the net present value, improves the rate
25 of return, and I didn't want to present figures

1 that, say, were too low. So I erred on the side
2 of -- of a higher rate of return and a higher net
3 present value. Because, of course, the longer
4 you make that construction period, the less the
5 net present value of this project becomes and the
6 less rate of return of the project becomes.

7 So I used a relatively aggressive
8 construction schedule. Then I used 30 years of
9 production and transportation.

10 The reason that I used 30 years,
11 again, is to be conservative. The problem is, as
12 was well-explained by the Commissioner Mike Menge
13 of DNR, we really only today have gas that is
14 sufficient for 30 years. We haven't found the
15 gas yet that is going to fill this line. And,
16 consequently, it is very difficult to make
17 economic assumptions about what the costs are of
18 the gas that we haven't found yet. And,
19 consequently, I wanted, therefore, to make my
20 model somewhat more conservative and stick with
21 the resources that we know. Even at 30 years, we
22 have -- we need yet to find gas in order to fill
23 the pipeline.

24 On top of that, I -- my model is a
25 gas-only model. The reason is that the stranded

1 gas contract is really a gas-focused contract.
2 Roger Marks in his model, as he so well presented
3 to the Legislature in January when we discussed
4 the PPT, his model really deals with the
5 condensates and other, say, liquid effects of --
6 of the pipeline, which are very positive.

7 But I concentrated on the gas-only
8 side of the model because that was the core of
9 the negotiations. And the oil side has certain
10 complications to it which are difficult to
11 assess. For instance, what is precisely the oil
12 loss that will occur in Prudhoe Bay if you start
13 to produce the gas? If you start to produce the
14 gas, hundreds of millions of barrels of oil will
15 actually be lost as a result of the -- of the
16 declining pressure, because gas is no longer
17 reinjected. These volumes lost are difficult to
18 estimate. So, I didn't want to, quote, pollute
19 my -- my model with assumptions that I really
20 didn't have good verification for.

21 I use everything in 2006 dollars.
22 My model is actually based on an aggregation of
23 individual cashflow, so individual economic
24 analysis. That means I look at the upstream, and
25 I make a profitability analysis of that, and then

1 I look at the GTP and make a profitability of
2 that, and then the main line, and the part in
3 Canada, and if there is a Lower 48 line all the
4 way to Chicago; I make separate economic
5 cashflows for all these projects, and then I add
6 them all together.

7 So I have an aggregation model.
8 Roger Marks, for instance, has a -- has a unitary
9 model.

10 As we discussed yesterday, one of
11 the enormous risk factors of this project is:
12 Can we sell all the gas in Alberta or do we need
13 to make additional investment commitments to get
14 the gas all the way to Chicago? And this depends
15 on the take-away capacity in Alberta that -- that
16 we already discussed yesterday.

17 The main purpose of the PVM model
18 was to do profitability analysis on the position
19 of the companies because this was a negotiating
20 model. We needed to understand the profitability
21 of our partners in the project to understand --
22 to look in their minds and to understand what
23 they're worried about and -- and what they're
24 maybe not worried about. And, of course, I set
25 the model up in such a way that in conjunction

1 with the profitability analysis we could do the
2 government review analysis.

3 So, as you can see, my -- my model
4 is somewhat different, has different assumptions
5 than Roger used or DNR used. DNR has a model for
6 the entire contract period, for instance. So,
7 there are differences between the models. But,
8 interestingly, as I said, the overall conclusions
9 of all the models are -- are approximately the
10 same.

11 Here are the capital cost
12 expenditures that I used for the Alberta project
13 and the Chicago project. I allocated 75 percent
14 of Point Thomson to the gas, and, consequently, I
15 assumed 1.5 billion, \$1.6 billion capital
16 expenditures. That, of course, is the same
17 whether you have the Alberta project or the
18 Chicago project. Then you find this round number
19 of 4 -- 4 billion because, as I said, we don't
20 even fill the line for 30 years. So, we have to
21 make assumptions about capital expenditures that
22 we need to really keep the line full for that
23 period. And those capital expenditures actually
24 are not known. We don't know precisely what it
25 will cost to fill the line with the additional

1 gas resources.

2 So, what I did is I assumed that we
3 would probably need to find something like a two
4 and a half times Point Thomson and that
5 consequently, we probably would be in for about 4
6 billion additional expenditures just to keep the
7 line full.

8 Then the Point Thomson feeder line
9 to the GTB, I assume 265; the GTB itself, 2.5;
10 the Alaska main line, 5.3 billion. And then you
11 find the difference between the Alberta project
12 and the Chicago project. Of course, the Alberta
13 project just goes to the B.C. Alberta border, and
14 I assumed another 5.3. If you have the Chicago
15 project, then you have a pipeline that goes all
16 the way from the Yukon border to the Saskatchewan
17 border into the Lower 48, and that estimate was
18 supposed to be 10.6, is -- I determined as 10.6.
19 All these figures, by the way, are based on the
20 simple assumption of \$20 billion in 2003 dollars.
21 I didn't want to use the data of the data room
22 because I wanted to make a model that was
23 nonconfidential. So, if anyone is interested in
24 checking my figures, they can do so. And
25 consequently, anyone -- interested party can

1 contact the government, and -- and my model is
2 nonconfidential, and it is available.

3 Then, for the Lower 48 pipelines,
4 there is 2.7 billion.

5 Now, then you see Alberta hub,
6 because if you get to the B.C./Alberta border,
7 you still have to get into Alberta in order to
8 get to the hub. Actually, I assumed that there
9 was no pipeline connection necessary, because
10 there is enough capacity in Alberta. And,
11 consequently, I assume simply the 18 cents
12 Alberta hub entry fee, and that will then connect
13 you to the pipeline system in Alberta.

14 So, here you see it. If you -- if
15 you include the 4 billion necessary for new
16 development, we are talking, in total, 19 billion
17 for the Alberta project and 27 billion for the
18 Chicago project.

19 As I mentioned, this is based on 20
20 billion in 2003 dollars. As I mentioned
21 yesterday, there is actually quite considerable
22 evidence that these costs have already escalated
23 significantly since the time these estimates were
24 made. Nevertheless, for the purposes of the
25 evaluation, I wanted to be conservative, and,

1 consequently, I stuck with the original figures.

2 A lot of assumptions are made about
3 operating costs. The conditioning plant, GTP,
4 better word, was suppose -- I assume 2.5 percent
5 off. It's called Capex there. That stands for
6 capital expenditures. And then the pipeline, 1.5
7 percent of the capital expenditures per year, I
8 assumed the upstream cost to be 45 million per
9 year.

10 Then if you sell the gas in
11 Alberta, rather than in Chicago, of course, you
12 get a lower price. You get a lower price for the
13 gas, because the value of the gas in Alberta is
14 less than in Chicago, because people still have
15 to move the gas to Chicago. And, consequently, I
16 assume an 82 cents differential. But I also
17 assumed that the differential would decline in
18 2026, and the reason is that that is the period
19 where a lot of the depreciation runs out on the
20 Canadian lines and where it is likely that
21 pipeline tariffs will be lowered. So,
22 consequently, by 2006 (sic), we may actually see
23 lower pipeline tariffs out of the Alberta hub,
24 depending, of course, very much on the takeaway
25 capacity and the volumes that are being

1 transported.

2 Then, a general Btu, I assumed that
3 there were 1.08 million Btu per thousand cubic
4 feet.

5 If I did analysis in what
6 economists call nominal dollars, inflated
7 dollars, the dollars as you actually receive
8 them, say, from year to year in the future, I
9 used 2 percent. I used the cost of debt for the
10 pipeline of 5.5 percent; equity, 14 percent rate
11 of return; in Canada, 12, because the national
12 energy board is typically a little bit more
13 stingy on -- on equity. And I used the 80/20
14 debt equity for most of my runs and for the
15 determination of the pipeline tariffs. Of
16 course, with the significant support from the
17 Federal Government, the 80/20 debt/equity ratio
18 is -- is very well supported.

19 So, here you see all kinds of
20 detailed assumptions. These are the assumptions
21 that I made about gas, how much gas is there
22 available in the various field. I use stylized
23 decline curves, not actuals, in order not to --
24 to, say, infringe on confidential data.

25 I used -- I assumed that there was

1 22 tcf of gas coming from Prudhoe Bay, 10.9 from
2 Point Thomson. The reserves are actually
3 announced as 8 tcf, but DNR is confident that in
4 the northern parts of the field and other parts
5 there may be some more gas there.

6 Then for the yet-to-find, it is
7 difficult to say. And I assumed that half would
8 be found in leases where the State actually can
9 charge a royalty, and the other half would be in
10 NPRA where, really, the royalties are Federal,
11 but the production tax is State.

12 So, just for the 30 years, you need
13 44 tcf of gas, of which already 35 is found. So,
14 even for a 30-year cashflow, as I did, you need
15 to find another 9 tcf. You need to find another
16 Point Thomson equivalent. So this is -- this is
17 very significant.

18 If you would move this out to the
19 35 years that Roger uses and that is the length
20 of the contract, you need to -- the total gas
21 that you need is 51 tcf. So now you need another
22 7 tcf on top of it. So then you would need
23 16 tcf. And that is such an important issue if
24 we look at fiscal stability, because this line is
25 by no means full. And in my economics, even on

1 the 30-year cashflow, I just assume it is full.

2 Now, that's a big assumption. And,
3 consequently, that is actually an unusual way of
4 comparing projects. Normally, if you compare
5 projects around the world, you don't include gas
6 that you haven't found yet. So, consequently, if
7 I compare the Alaska gas project with other
8 projects in the world, I'm actually throwing in
9 9 tcf of gas that we don't -- haven't found yet.
10 So, that is a pretty liberal assumption.

11 As the Commissioner of DNR
12 explained so well, we are very optimistic that we
13 will find it. But we don't have it yet. So, if
14 you go to the banks, that doesn't sound very
15 good. So, that is a very important set of
16 assumptions.

17 In my model, I can run before
18 financing or after financing. International oil
19 companies usually run all their economics on a
20 before-financing basis, and that is what I did
21 for all my slides that I've presented. And --
22 and the reason is very simple. If you are a
23 large international corporation, you really don't
24 finance against a particular project. You don't
25 have to do project financing.

1 Say, if Exxon Mobil goes to the
2 financial community and wants to borrow, they
3 just borrow against the corporate balance sheet.
4 Everybody believes that Exxon is good for it.
5 And they will not look at the actual project.
6 They will not look at a particular project and
7 say, You can borrow so much. No. Exxon or BP or
8 ConocoPhillips, they just borrow against the
9 whole company. They don't borrow against a
10 particular project.

11 And if they look at projects around
12 the world, they like to get the best portfolio
13 before financing. And then the financing is done
14 and had where it is against the corporation. As
15 long as your projects are good before financing,
16 then you have a healthy company. That's how they
17 make their decisions.

18 So, that is what I largely
19 simulated in the model. Of course, we can do it
20 after financing as well in order to study the
21 impact, say, on Alaska financing. Nevertheless,
22 all my tariffs are calculated assuming that there
23 would be financing in order to arrive at the
24 amount of the tariff.

25 In order to do real economics, I

1 made a simplification in my model. I just
2 assumed that there would be no inflation or
3 escalation. That is actually a simplified way of
4 doing real economics. Normally, you escalate and
5 then you discount for inflation. But I -- I
6 wanted to not kind of pollute my assumptions
7 again by assumptions about escalation rates. And
8 actually, the other models of the State used the
9 same.

10 A very important aspect and a very
11 important question that many people ask is: If
12 the State starts to market its own gas, how much
13 is that going to cost? And so, consequently, in
14 order to compare the proposed contract with the
15 status quo, I assumed a very high cost of gas
16 marketing. So I assumed that the gas marketing
17 would be very costly. And, in fact, I assumed
18 5.5 cents per million Btu. If you go to the
19 average gas marketer in the world, he will tell
20 you that on long-term, large-volume contracts,
21 you can probably bring this down to 1 cent. But
22 I used a very high assumption in particular
23 because I wanted to absolutely make sure that if
24 we looked at the proposed contract, that we did
25 not underestimate the marketing cost on the part

1 of the State.

2 Now, this is a large assumption.

3 This is assuming that it is going to cost the
4 State almost half a billion dollars over the next
5 30 years to market its gas, so that has a huge
6 impact on the total economics of the model, and I
7 think that is an extremely high assumption. But
8 I wanted to do that because I want to make
9 absolutely sure that we didn't underestimate
10 these marketing costs. But most experts believe
11 that these costs could be significantly less than
12 I estimated.

13 Then there is, of course, a lot of
14 discussion comparing with the status quo. And,
15 really, of course, everyone likes to know, Did we
16 give something up? What did we give up? What is
17 the relationship to the status quo? And the
18 first point I want to make about that is that, as
19 you all probably have already seen yesterday, but
20 I will demonstrate in a lot more detail today,
21 with the status quo, you do not necessarily have
22 a gasline. So you can look at the status quo and
23 say, what -- what is this?

24 The probability that this gasline
25 will be built under status quo terms is extremely

1 low. So, consequently, this is not necessarily
2 from an economic point of view a rational
3 scenario to compare with. In fact, if you look
4 at what we call, typically, the status quo on the
5 North Slope, what -- what is it? It is really
6 nothing else than the oil terms applied to gas.
7 That's basically what it is.

8 Now, if -- as Daniel Johnson
9 explained so well to the Legislature, if you look
10 around the world and if you look at nations that
11 export large-distance gas, what you will see is
12 that the government take for gas is about 10
13 percentage points less than for oil. Or in other
14 words, most gas exporters have fiscal regimes for
15 gas that are considerably more lenient than for
16 oil.

17 And, in fact, what this Legislature
18 is about to do, I hope, over the coming period,
19 is that we are actually following the
20 international practice. By adopting a stranded
21 gas contract that creates about the same revenues
22 as the status quo, we are actually leaving the
23 government take for gas where it is. And as we
24 reviewed in the Legislature, for oil we are going
25 to increase it. So, consequently, rather than

1 decreasing the government take for gas, if you
2 look at the whole package, we leave the
3 government take for gas where it is, and we are
4 increasing the government take for oil. That's
5 really the whole concept of the PPT legislation.
6 That is why we would collect so much more money
7 with that PPT under average oil price forecast.

8 So, consequently, that -- that is
9 really, by the fiscal contract and the PPT law
10 together, we actually have a package that is
11 really very similar to what many other nations in
12 the world do.

13 Nevertheless, I do believe that it
14 is useful for the Legislature to compare with the
15 status quo. And it is not because it is an
16 economic rational comparison, but it gives you a
17 good order of magnitude feel of -- of what this
18 deal means. You know the terms of the
19 status quo. You're intimately familiar with it.
20 So, consequently, if you compare with the
21 status quo, it is kind of like a benchmark for
22 you. It is a benchmark to see how you feel about
23 this -- this contract. And that is why we will
24 be comparing with these 2005 fiscal terms.

25 Although I happily talk about the

1 status quo as if this is something that we know,
2 actually, the status quo would be subject to a
3 lot of debate. We actually don't know what the
4 status quo is. That's a very interesting point
5 that can be easily demonstrated.

6 I mentioned we need to find 9 tcf
7 of gas yet to find. What would be the production
8 tax? What would be the ELF on this yet-to-find
9 gas? That is pure speculation. So,
10 consequently, you can fill in any number you
11 want, depending on what you believe and where you
12 believe these gas reserves are going to come
13 from.

14 So, the status quo is not kind of a
15 fixed number that we know precisely. It depends
16 on estimates. It depends on what we think. And,
17 consequently, we have to make all kinds of
18 assumptions, if we want to compare with the
19 status quo, what the status quo actually is.

20 So, actually, between the
21 Department of Natural Resources and DOR, in
22 September last year, lengthy discussions were
23 held, and we landed on what we jointly would
24 consider between the two departments what the
25 status quo actually is. But that is just an

1 assumption for working -- working hypothesis.

2 Firstly, we assume the royalties in
3 Prudhoe Bay for gas, of course, to be 12.5
4 percent. In Point Thomson, we assume 14.5
5 percent. As you may well know, that's currently
6 under negotiation, and it may actually be
7 somewhat less. It may be 14.2. It may also be
8 somewhat more, maybe 14.8. That's exactly what
9 DNR is doing today. They are sitting together
10 with the oil companies to find out precisely what
11 is the average royalty.

12 Outside Prudhoe Bay and Point
13 Thomson, there are some other gas resources that
14 could come on stream, and, typically, some of
15 that have higher royalties. So, consequently, I
16 assume 13 percent for those. I assume we would
17 receive in cash 6.25 percent on federal leases.

18 There is a field cost allowance of
19 22.4 cents per million -- sorry, per thousand
20 cubic feet in Prudhoe Bay only. We -- there is
21 no field cost allowance in other fields.

22 We assumed that there would be only
23 processing cost in -- in Prudhoe Bay, and,
24 consequently, not in other fields. That is
25 uncertain, actually. There is a lot of debate

1 about it. The oil industry doesn't necessarily
2 agree with this assumption. They feel that under
3 certain leases there would be processing costs
4 in -- in other fields.

5 Point Thomson is the most difficult
6 one to -- to really get a grip on as far as the
7 net profit share is concerned. What I did is I
8 simplified the net profit share on Point Thomson,
9 and as you will see from the deal, actually,
10 Point Thomson is really the same under the
11 status quo and under the -- under the stranded
12 gas contract. So, the -- the net profit share on
13 Point Thomson is simply going to be paid. It is
14 whatever it is under the contract. No change was
15 made. And the reason was precisely because it
16 was so difficult to calculate. So it was
17 difficult to negotiate a different figure for it
18 or a -- or a stylized figure for it.

19 So I assumed that on average Point
20 Thomson would deliver 2.2 percent, equal to an --
21 to an -- say, a share of 2.2 percent of the total
22 field production, but after the costs are
23 recovered. And in my model I then have a formula
24 to see when the costs are recovered, and under
25 low prices, the costs may not be recovered at

1 all, so you won't get anything and under very
2 high prices, the costs may be recovered in a few
3 years. So, consequently, Point Thomson is in
4 significant variable.

5 A very important issue is: If we
6 switch from our current royalty system to
7 committing to take the royalties in kind, we give
8 up potential value. Because right now under the
9 lease agreements, the State has the right to pick
10 the higher of the values in the market, and not
11 for whatever it can sell. Plus, the State has
12 the flexibility to switch between royalty in kind
13 and royalty in value. And that's worth
14 something. That is worth to have that
15 flexibility. And it is worth to have that higher
16 of the value.

17 So, Lukins, our advisors on gas
18 marketing in North America, did an in-depth
19 analysis of what that would be worth, and we came
20 to the conclusion that that is about equal to 2
21 percent of the market value of the gas. So I
22 added in the model 2 percent to the market value
23 of the gas for the status quo, because that's
24 value that we would otherwise receive. And under
25 the proposed contract, we would give that up.

1 So, if you compare the status quo
2 with the proposed contract, I have already
3 included 2 percent for this higher-off value and
4 this RIK/RIV switching that the state is giving
5 up.

6 Very important and very difficult
7 assumptions needed to be made with respect to the
8 production tax. The Department of Revenue has
9 every year a petroleum engineer evaluating what
10 the forecast for the production gas -- for the
11 production tax in gas would be in Prudhoe Bay and
12 in Point Thomson, and these estimates change all
13 the time because it all depends on the amount of
14 wells that's there. It depends on how you
15 believe oil production will evolve because it all
16 goes to the well count, even for gas that we have
17 in per-well assumption in the ELF formula, so you
18 have to know -- make assumptions about a number
19 of wells. You have to make assumptions about oil
20 production and so on. So, it is not that easy to
21 actually estimate the future of the production
22 tax, the future of the ELF.

23 However, what I did is I looked at
24 the latest engineering estimate, and I stylized
25 it a little bit so that it is actually a good,

1 conservative estimate, and that means that for
2 Prudhoe Bay, I assumed that the production tax
3 starts at a rate of 7 percent; then declines to
4 5.48 percent; and at the end of the forecast
5 period, Prudhoe Bay is almost exhausted, and the
6 production tax would be very low, .48 percent.

7 Point Thomson is a much better
8 field, much higher well productivities. It is
9 anticipated that the production tax will
10 practically be 10 percent and that that will last
11 for a good while, that that -- that the field
12 production is quite high. So I assumed that it
13 would go down to only 9 percent. This is all
14 based on these engineering studies that were
15 done. And then maybe to 8 percent at the end of
16 the forecast period.

17 For the yet-to-find, after lengthy
18 discussion among the various officials in the
19 Department, we just decided to fix it at 7
20 percent. Now, this figure could be anything.
21 So, here you see the difficulty of what the
22 status quo is. It could be much less. In fact,
23 the oil industry believes that it will be much
24 less. But there are other experts, which I also
25 highly regard, who believe that it could be

1 somewhat more. So, consequently, in the end, we
2 thought that the 7 percent was probably a good
3 number.

4 We assume also processing costs of
5 only 2 cents. The processing costs are actually
6 more now, but it is believed that under the
7 current regulations that -- it was assumed, under
8 the status quo that we could make a good case for
9 lowering these processing costs in view of the
10 much higher volumes that would be sold.

11 So, that is as far as -- as the
12 production taxes are concerned.

13 This is prior to the upstream
14 property tax in my model. Currently, the
15 upstream property tax for oil is on average about
16 50 cents per barrel. It is different field by
17 field. So I -- but I assumed, I simplified it.
18 It comes out at roughly 50 cents per barrel, so I
19 forecasted that with full inflation. And then an
20 estimate was made for the possible production tax
21 on gas under the status quo, and that was
22 believed to be about zero point -- sorry, 2 cents
23 per mcf.

24 The midstream property tax was
25 based on how the Department of Revenue always

1 does it. That is 2 percent per year, of course,
2 on the replacement cost, less the depreciation.

3 Corporate income tax, we just
4 assumed that 9.4 percent rate. However, as you
5 well know, there is all kinds of allocation
6 formulas, and in reality, on the upstream, the
7 State doesn't get its full 9.4 percent.

8 It is very difficult to estimate
9 what the exact percentage will be. Here is
10 another big problem with defining the status quo,
11 because the corporate income tax is based on
12 worldwide income, and it is nearly impossible to
13 estimate the worldwide income, let alone the
14 share that Alaska will get from it.

15 But we simplified it, and we just
16 said, okay, the experience of the Department is
17 that the actual taxes collected over the last ten
18 years seem to be approximately half of what you
19 would calculate, and that is what we used in the
20 model.

21 Now, as we will explain, there will
22 be no change as -- as the Commissioner of
23 Revenue, Bill Corbus, already explained to you.
24 There's not going to be a change in the corporate
25 income tax, so it doesn't really matter what you

1 assume. It will go in either the status quo or
2 in the proposed contract.

3 PPT terms, a very important issue.
4 Interestingly, as I explained also to a number of
5 legislators when -- when discussion took place on
6 the -- on our famous gross revenue exclusion
7 under the -- under the PPT, my assumption in the
8 model is that all of the deductions and all of
9 the credits are taken against the condensates.
10 So it doesn't affect a gas-only model. So, in my
11 economics, I assume that there is -- that the
12 condensates have sufficient value. A memo to
13 that respect was distributed among some of the
14 legislators, I understand, that condensates have
15 sufficient value to absorb the PPT cost for oil,
16 and, consequently, I'm not assuming any
17 deductions on the gas.

18 The contract will include a new PPT
19 feature, or that is depending, of course, on
20 where the PPT legislation goes in -- in the first
21 place. But it is assumed in my economics that
22 there will be an additional PPT feature in the
23 contract, or an equivalent of this somehow or
24 similar feature, that looks like 35 percent tax
25 credit on the feeder lines and the GTP. That was

1 included in the -- in the model. That was
2 discussed a number of weeks ago or months ago
3 already. And, consequently, that was included in
4 the model.

5 At this point in time, it is, of
6 course an open issue where -- where we go on this
7 topic. But for modeling purposes, this is
8 actually quite a critical feature, as you will
9 see from the analysis.

10 So, that is, basically, the summary
11 of the model. What I tried to do in all my work,
12 as you can see, is portray the status quo as
13 favorably as possible and the proposed contract
14 as unfavorably as possible. Because I didn't
15 want to get in a situation where people would
16 say, yeah, you are just proposing this contract,
17 and you're comparing it, and now it looks better
18 or it looks the same, but that's just because of
19 your assumptions.

20 So, consequently, what I tried to
21 do is be conservative on the proposed contract,
22 and be somewhat optimistic on the status quo.
23 Now, people may disagree with me on the
24 individual assumption, but that was at least my
25 intention.

1 So that is the discussion of the
2 model. As you can see, it is a gas-only model.
3 The basic underlying assumption was, as -- as was
4 also explained in -- say, in January to the
5 Legislature, that the deductions for PPT that are
6 taking place under the PPT bill would not affect
7 the gas economics because all these deductions
8 can simply be taken against the condensates and
9 the oil.

10 So, that is a whole set of
11 assumptions. It is always difficult to make the
12 discussion of a model exciting. So, I'm sorry
13 for this ream of basic information, but,
14 obviously, this is -- it is very important to go
15 over the basic assumptions, because everything I
16 will discuss today depends on it.

17 And that is the end of this
18 presentation. What we will do now is put on the
19 next presentation right away so that we can...

20 Now, we have already discussed --
21 we're already discussing the proposed contract
22 with you as if you already know what's in it. We
23 haven't told anybody yet officially what's in it.
24 So, that is what the Commissioner of Revenue will
25 now deal with.

1 COMMISSIONER CORBUS: Hello, again.

2 Dr. Van Meurs was talking about his
3 model, and he -- he touched on some of the
4 assumptions, and he also touched on some of the
5 terms that are -- fiscal terms that are used
6 in -- in his model.

7 I am going to summarize for you the
8 fiscal terms that were in -- that are in the
9 contract. These terms were negotiated and agreed
10 upon between the State and the producers.

11 First of all, the contract term.
12 It provides for up to 10 years to construct the
13 project and 35 years of production and operation,
14 for a total not to exceed 45 years.

15 State equity participation. The
16 State has the right to participate in 20 percent
17 ownership of the gas treatment plant, the Alaska
18 main line, the Canadian main line to Alberta, and
19 an NGL plant, if located in Alaska.

20 The percentage ownership will be
21 based on a through-put of the feeder lines and
22 the pipeline to the Lower 48. That is the
23 percentage of the State's through-put versus
24 other people's through-put.

25 The State will take its gas -- its

1 royalty gas in kind. The percentage of the
2 royalty gas is whatever the -- the leases in
3 effect are at the time. As we say, royalties are
4 what they are, is what was the jargon used in --
5 in the negotiations.

6 In other words, what is in the
7 individual leases, that is the royalties that
8 will be used for the purpose of this contract.
9 Some leases -- most of the leases at Prudhoe Bay
10 are 12.5 percent. There are other locations on
11 the Slope where the royalties are as high as 20
12 percent. In any event, whatever is in the lease,
13 those are the royalties that will be used for the
14 purpose of the contract.

15 The percentage for Point Thomson is
16 still being determined. That is not part of the
17 contract. That is a -- a lease matter.

18 For new leases yet to be signed,
19 there is no restriction on the level of
20 royalties. The State can fix royalties higher
21 than the 12.5 percent that we normally think of.
22 New leases may be added to the contract with
23 these higher royalties under certain conditions.

24 Tax gas. Production tax --
25 production tax is based on a flat rate of 7.25

1 percent. This percentage applies to gas after
2 the royalties have been taken out or we say net
3 of royalties.

4 Production tax before first gas
5 through the pipeline is calculated on a value
6 based on a formula in the contract, which is
7 basically the -- whatever the statutory tax rate
8 is on gas.

9 The State exercises a one-time
10 option to convert the production tax in value to
11 a 7 and a quarter percent tax in kind at the time
12 we go to production -- or we go to first gas
13 going through the pipeline. The State will pay
14 an upstream cost allowance of 22.4 cents per mcf
15 on all royalty and tax gas taken in kind.

16 This graph shows our estimated
17 percent of total gas production that we expect to
18 receive over the years. Note that when the
19 project comes on line in the 2014/2015 era, it's
20 just under 20 percent and falls off to around 17
21 percent at the end of the life of the contract.

22 Why is this? Because we are going
23 to be having different leases at different
24 royalty rates. This projection is based on a
25 number of assumptions.

1 Upstream property taxes. On
2 average, for oil, it's going to be 50 cents per
3 barrel. It will vary from field to field. For
4 new fields, it will be 50 cents per barrel
5 escalated at 80 percent of the Consumer Price
6 Index. For gas, it will be 2.1 cents per mcf
7 escalated with 70 percent of the Consumer Price
8 Index.

9 Midstream property taxes. When I
10 say "midstream," that's the property taxes on the
11 pipeline on the gas treatment plant -- 1 cent per
12 MMBtu on the gas treatment plant and 2.4 cents
13 per MMBtu on the main Alaska pipeline.

14 Note: For the upstream that the
15 property tax is based on the volume of the gas,
16 whereas the midstream is based on the heat
17 content of the gas, MMBtu. Millions of British
18 thermal units is the measure of heat content.

19 An impact fund of \$125 million will
20 be established and distributed to impacted
21 communities during construction of the pipeline.

22 Corporate income taxes. There will
23 be no changes in the corporate income tax from
24 those in existence today. Today's corporate
25 income tax will stay unchanged for the duration

1 of the contract for the -- for the natural gas.

2 PPT credit. There will be a 35
3 percent credit on capital expenditures on the gas
4 treatment plant and the lateral lines leading to
5 the gas treatment plant.

6 Fiscal stability period. Fiscal
7 stability period on gas for the -- will be for
8 the duration of the contract, 45 years. Fiscal
9 stability on oil will be 30 years from the
10 effective date of the contract.

11 That sums up the fiscal terms that
12 were agreed to in the negotiations with the
13 producers.

14 And with that, let's take a
15 ten-minute break. Thank you very much.

16 [Break]

17 COMMISSIONER CORBUS: First of all,
18 we've had requests for copies of the PowerPoint
19 presentations. They are being duplicated, and a
20 copy of each of them will be placed on -- on your
21 desk. We apologize for not having them done last
22 night. Frankly, I guess we were in the same boat
23 that you were. We were so tied up with the
24 closing of the Legislature, that in some cases
25 they were not completed until this morning.

1 So, with that, I'm going to turn it
2 over -- back to Dr. Van Meurs, who's going to
3 talk about the analysis of the deal, the producer
4 profitability.

5 Dr. Van Meurs.

6 DR. VAN MEURS: During the
7 remainder of the day, I will deal with -- with
8 three main issues. One is the analysis of the
9 deal from the producer point of view -- then --
10 or I like to state it differently, how we see the
11 producer point of view and the -- then analysis
12 on fiscal stability, the importance of fiscal
13 stability, and then the analysis of the benefits
14 to the state. So that will be the -- the
15 sequence of -- of presentations.

16 So, first the analysis of producer
17 profitability. Obviously, as we discussed
18 already yesterday and early this morning, one of
19 the objectives of the Stranded Gas Act, is to
20 improve the competitiveness of the project. And,
21 therefore, we have to look at the profitability
22 of the project and see how this profitability can
23 be precisely improved.

24 And that is what I will discuss,
25 say, at great length, because it is important to

1 understand -- for the understanding of why the
2 deal is the way it is. It is very important to
3 understand how the profitability of the project
4 was modified in detail.

5 What I will do with you is
6 systematically leave you seven different
7 profitability indicators. And you may ask: Why
8 do we need to look at as much as seven
9 profitability indicators? Why not just look at
10 the rate of return? Or why not just look at one?

11 Now, a petroleum economist is just
12 like a doctor. If you go to the doctor and you
13 say, "I feel sick," the doctor will not just take
14 your temperature. The doctor will look at
15 everything -- look in your eyes, look in your
16 tongue, see whether you have a broken leg. Like,
17 if you are not a healthy patient, then you have
18 to look at all of the symptoms. And this
19 pipeline is not a healthy patient. So, we have
20 to look at all of the symptoms and give the nice
21 amount and the precise amount of vitamins
22 necessary to bring this patient to a good,
23 healthy position.

24 That's really what petroleum
25 economics is all about. How much vitamin E, and

1 how much special, say, medicine, and a good back
2 rub, and then by the end, we are -- we're
3 probably healthy. And -- and that is how you
4 treat the economics of a pipeline. You have to
5 look at every little aspect of this
6 profitability.

7 So, what I will do with you is go
8 through all of these aspects of profitability and
9 discuss the importance of them.

10 Firstly, the rate of return. We
11 discussed it already yesterday. Most of you
12 will -- will be familiar with the concept of the
13 rate of return. It is an easy concept. The rate
14 of return compares directly, really, with the
15 interest that you would receive, say, on a -- on
16 a bank loan. If you receive interest plus your
17 money back, say, that is kind of like the rate of
18 return on your loan. In other words, the rate
19 of -- the higher the rate of return, it is like
20 the more interest you get on 100 percent of your
21 capital.

22 For instance, yesterday I mentioned
23 this target of 13 percent rate of return, say,
24 for \$3.50. That is real and I used 2 percent
25 escalation. So that means that that really

1 compares with 15 percent interest on a loan.
2 That's basically what it is. That is what the
3 rate of return is all about.

4 As we discussed yesterday, the
5 Achilles heel of this project is the low rate of
6 return. And this is a graph that I already
7 showed you yesterday. It is a repeat graph just
8 to remind you of -- of this rate of return issue.

9 As we discussed yesterday, what is
10 this graph representing? This graph is
11 representing 60 large competing projects, and for
12 each of the projects, we calculated the rate of
13 return under a whole range of different oil
14 prices. And that is what all these strings of
15 beads are. On the left-hand side is the lowest
16 oil price, \$15 a barrel. On the right-hand side
17 is the highest price, \$60 a barrel.

18 And, obviously, as you can see on
19 the bottom of this graph, the higher the price,
20 the higher the rate of return.

21 If you go along the string of beads
22 from the bottom to the top, the projects become
23 less and less attractive. There's a lower and
24 lower rate of return.

25 Now, we can actually take the line

1 most to the left and what you see there is this
2 string of triangles. And if you get all the way
3 to the top, you see actually a green square.
4 Then you see this red dot and a blue dot. That
5 represents, actually, the rate of return of the
6 Alaska gas project.

7 So, you see that under very low
8 prices, actually the rate of return is -- is
9 essentially the lowest in the world under the
10 status quo.

11 If you go to the contract, it is
12 still in the lowest 15 percent of the projects in
13 the world. Red means without the 35 percent GTP
14 credit. Blue means with the 35 percent GTP
15 credit. This GTP credit has a very important
16 impact on the rate of return. So that is why it
17 is proposed as a -- as a component of the
18 project.

19 Now, what you also see is that if
20 the project becomes -- sorry, if the prices go
21 up, what you see is that actually the rate of
22 return, of course, goes up, of all the projects
23 and so does the rate of return of the Alaska
24 project. But, as we discussed yesterday, the
25 rate of return stays relatively unattractive if

1 you compare it with all of the other projects in
2 the world.

3 And, really, with this stranded gas
4 contract, with this State participation and
5 risk-sharing, we only improve the relative
6 position modestly.

7 Here you see also the two graphs
8 that I showed yesterday. If you -- the light
9 blue line represents the target rate of return
10 which corresponds with 20 percent of the projects
11 in the world being worse and 80 percent of the
12 projects in the world being better. If you look
13 at the status quo that is below that light blue
14 line, at least for the Alberta project, and if
15 you -- and all we do with this stranded gas
16 contract is to add 2, 3, or 4 percentage points
17 to the rate of return, depending on what the gas
18 price is that you are assuming.

19 So, we are increasing modestly the
20 rate of return of this project. It is very
21 difficult to improve the rate of return of this
22 project, because all the capital is up front, and
23 it is such a gigantic project.

24 So, an important aspect of the
25 structure here, you see the Chicago project,

1 Chicago project, as I said yesterday, is very
2 unattractive from a rate of return point of view
3 under the status quo. And even with the
4 contract, it is not very attractive compared to
5 what target value for the world would be.

6 So, consequently, with this
7 contract, we improve the rate of return. We
8 increase significantly the probability that the
9 project will come about, that on project sanction
10 date a positive decision will be made. But it is
11 a modest improvement.

12 And, as you can see here, really,
13 the Chicago project as well as the Alberta
14 project, kind of stay around this target value,
15 and this means that the chance that these other
16 smaller, more profitable projects will nibble
17 this project to death is very high. And that is
18 why this rate of return is -- is so important.

19 Let's now look at net present
20 value. Net present value has been thrown around
21 as a term. It may probably need some
22 explanation. What is net present value in the
23 first place? It is something like economists
24 love to talk about. But what -- what is net
25 present value?

1 Net present value really is what
2 you pay today for something that is received
3 tomorrow. Let me give a simple example. Say
4 suppose you have a friend, and he says, Here it
5 is. I have a promise -- a promissory note of
6 \$1,000. Next year, May, I'm going to be paid
7 \$1,000. But I need the money now. I need the
8 money today. Could you please pay me something
9 today and I assign that promissory note to you?

10 Now, if a friend would come to you
11 and say, Here is this promissory note of \$1,000.
12 What would you pay today for that note?

13 Now, if it is a good friend, maybe
14 you pay \$950, because that's the interest rate.
15 If it is not so good a friend, maybe you pay \$800
16 for the thousand. And then you have a good deal.

17 So, consequently, that is called
18 the present value. How much do you pay today for
19 what that money is tomorrow?

20 If we talk about an NPV 10, it
21 really means that you are paying today \$910 for
22 the thousand dollars that will be received next
23 year. That's -- that's all it means. It means
24 that you're willing to pay with what is called a
25 discount rate of 10 percent, 10 percent off,

1 relative to what the value is next year. Or,
2 rather, it is like building up your 910 with 10
3 percent.

4 The oil industry typically uses
5 this 10 percent discount rate, and why -- why do
6 they use a 10 percent discount rate? Because
7 this is kind of the cost of capital, plus a
8 certain risk margin. So what do you -- what is
9 the cost of capital? Whatever you borrow for it,
10 whatever you -- return you like to make for your
11 shareholders, plus a little bit of a risk
12 premium. That's basically where this 10 percent
13 comes from.

14 So, that is the net present value.
15 Net present value is a very important indicator
16 for the oil industry, because it expresses the
17 value of the whole deal. For instance, say,
18 suppose Exxon would want to sell out to another
19 oil company. After this deal is done, they say,
20 Okay, actually, we'd like to sell out to Shell,
21 say, and we sell this whole deal for cash. What
22 would they get? They would actually get -- I
23 mean, depending on the negotiations, of course,
24 but they would use the net present value to
25 determine what they will get.

1 So, consequently, that is a very
2 important value. It illustrates how much this
3 deal is worth on the market if you actually want
4 to sell it to somebody. So, that is the net
5 present value. A very important indicator.

6 Here, you see the same string of
7 beads with the net present value of the Alaska
8 project plotted on it. What you see is if
9 there's a low price, the Alaska project is among
10 the worst in the world. Or, in other words, if
11 you have \$15, this project is a dead duck, as you
12 can see from this graph. You lose your shirt.
13 That's -- that's what that graph shows. The
14 green doesn't matter whether you have a stranded
15 gas contract. It doesn't matter, status quo.
16 Either way, this project is a very bad project.
17 That is what you see. The green, the red, and
18 the blue are all the way, they are -- they are
19 the worst. They are negative relative to the
20 rest of the world. There are very few projects
21 around the world that are that negative under low
22 prices.

23 So, here you see -- here you see
24 the risk that we talked about yesterday. This is
25 assuming no cost overruns. Now, if you add the

1 cost overruns to this, then this becomes even
2 worse.

3 So, this gives you an idea of the
4 immense risk of the project.

5 But now look at the high price.
6 What -- what happens at 60? At 60, this project
7 is the best project in the world. So, here you
8 see the unusual economic characteristics of this
9 project. At a low price, it is the worst project
10 in the world. At a high price, it is the best
11 project in the world. Take your pick. What do
12 you do as an investor?

13 Here you see that this deal has to
14 be balanced. This deal has to be such that the
15 high profits are balanced against the high risk.
16 That -- this graph illustrates the most difficult
17 part of this project. You either go broke or you
18 have a monster profit or something in between.

19 That is what makes this contract so
20 difficult. That is what makes this project so
21 difficult. The risk balance is so difficult.

22 And that is what you see so well
23 demonstrated on this graph. If you look at the
24 green, red, and blue -- and blue markers at the
25 very high price, all the way to the right-hand

1 side, wonderful. You could sell this project
2 if -- if you would absolutely be certain that the
3 oil price was going to be \$60 a barrel from now
4 on, you could sell this project for \$25 billion.
5 That's a good value.

6 But if the price is \$15 a barrel,
7 you have to give somebody \$3 billion to take this
8 project on. So that -- that gives you an idea of
9 the immense differences in profitability of this
10 project in total size.

11 So, how do we improve the net
12 present value on the left-hand side without
13 really affecting the net present value on the
14 right-hand side? The answer is: Very carefully.
15 We'd like to improve the net present value on the
16 down side, but not so much that it becomes even
17 an extra windfall on the up side.

18 So, how do you do that?

19 The next graph shows that. The
20 blue line is the target value, and, as you can
21 see, as soon as the price goes up, the net
22 present value becomes far more than the target
23 value. And what you see here is the contract
24 compared to the status quo. And it's a very
25 interesting line, actually. What you see here is

1 that we added actually a constant amount to the
2 net present value. We added a constant amount.
3 We didn't add a percentage to it. We added a
4 constant amount to it. And why was that? Why
5 did -- is the contract structure that way?

6 That is to make sure that under the
7 low prices the contract becomes much more
8 attractive, but under the high prices, you don't
9 have to give. So, consequently, by adding a
10 constant amount to the project rather than a
11 percentage, you achieve precisely the result that
12 we only give what is necessary to make the net
13 present value attractive on the down side, or not
14 attractive, less unattractive on the down side.

15 So that is the -- that is the whole
16 philosophy. We only tried to give for each
17 profitability indicator the minimum necessary to
18 make this project a go. That's the whole
19 philosophy. So that is what you see here.

20 The Chicago project is horrible
21 under the status quo under low prices, as you can
22 see from the net present value. In fact, it is
23 negative, and it is practically zero under the
24 status quo at \$3.50. So, if you actually have to
25 bring all your gas to Chicago, the net present

1 value is -- is very unattractive.

2 And, again, just as with the
3 Alberta option, you see that we're trying to add
4 just enough of this net present value to make
5 this project a go on the down side. That's
6 really the philosophy of how we changed the net
7 present value of the project.

8 That brings me to the net present
9 value per barrel of oil equivalent. As you well
10 saw from that previous graph, the net present
11 value flip-flops from the worst project to the
12 best project, but the main reason for that is
13 that it is such a large project.

14 So, if you really want to compare
15 the net present value, how attractive is the net
16 present value, what you have to do is look at
17 what we call the net present value per barrel of
18 oil equivalent. Let's see how much value there
19 is per barrel of oil equivalent, relatively
20 speaking.

21 The next graph is the same string
22 of beads that shows the net present value per
23 barrel of oil equivalent. Now, this is a totally
24 different story. As you can see, as the price
25 goes up, the Alaska project gains relative to

1 other projects, but not much.

2 So, irrespective of the price, if
3 you look at the net present value per barrel of
4 oil equivalent, the project is still below an
5 average net present value per barrel of oil
6 equivalent. If it is below or it is on the high
7 side, if it is very attractive, these -- these
8 squares and dots go all the way down. So, we're
9 still above the 50 percent line. We are even
10 above the 60-percent line. So that shows that
11 you are still in the lower 50 percent of the
12 projects.

13 So, consequently, although the net
14 present value under high prices could be
15 absolutely -- absolutely gigantic, on a
16 per-barrel equivalent basis, it is okay. It is
17 an attractive project, but it is not a wild
18 story. And that is what you see here.

19 In this contract, what we are
20 trying to do with net present value per barrel is
21 exactly the same as what we did with the net
22 present value, because that is directly a ratio,
23 and we are literally adding precisely 19 cents
24 net present value per barrel equivalent to make
25 sure that this project is economically attractive

1 on the down side. So, that is what you see here.

2 So, this is the net present value
3 per barrel of oil equivalent, which is zero if
4 you have the 2.50 price, gets to about 40 cents
5 under the contract, and 20 cents under the status
6 quo. If you are at \$3.50, which we used as our
7 low-price forecast, and then it starts going up
8 quite remarkably.

9 So, that is how we tailored the
10 contract to this particular profitability
11 indicator. And as you can see from this graph,
12 what we are trying to do is improve the contract
13 exactly enough so that we don't give more net
14 present value away on the down side than we
15 absolutely have to.

16 This is the Chicago project, a very
17 bad project if -- if we need to go to Chicago at
18 low prices without even cost overruns.

19 That brings me to the next
20 profitability indicator, PFR 10. What is that?
21 What is the profitability ratio? Oh, that's
22 another very easily understandable ratio. The
23 ratio is 2, if you give me \$1 and I give you \$2
24 back. It is that simple. So that means the
25 profitability ratio is 2 if you put in a dollar

1 and I give you a dollar back, plus a dollar
2 profit.

3 So, if the ratio is 2, we are doing
4 okay. If the ratio is 1, it means you just got
5 your dollar back. That's not particularly
6 attractive.

7 Now, again, what we do is we bring
8 the value of time in this ratio to -- to count
9 for the time loss. And, again, it is discounted
10 at 10 percent.

11 So, consequently, that is how this
12 is measured. The capital stream is measured at
13 10 percent. The net present value is measured at
14 10 percent.

15 So, it is a very simple ratio.
16 This is actually the ratio that illustrates the
17 margin of this project. It is a very important
18 ratio for comparing projects around the world.
19 Because it illustrates what a company is actually
20 doing for its shareholders. What a company is
21 doing for its shareholders is how much margin do
22 you make on top of the capital. That -- that's
23 really very basic. And, consequently, that is
24 this profitability indicator.

25 Now, on the profitability

1 indicator, we're doing great. If the project --
2 if the price goes up, even under status quo
3 conditions, as you can see, these green blocks
4 come all the way down. So the profitability
5 indicator, even under the status quo, under high
6 prices is quite attractive. Under low prices, as
7 you can see, again, the same story, quite
8 unattractive. But, the profitability indicator
9 kind of flip-flops just like the net present
10 value.

11 What you see here is that the
12 participation by the State -- there is a huge
13 difference here between the green blocks and the
14 red and the blue. You significantly improve the
15 relative position of this project with this State
16 risk-sharing and participation in terms of this
17 profitability ratio. It is this ratio that
18 really is so important to make this project a go.
19 Because, as I said, this is probably one of the
20 most important ratios that companies look at. It
21 is a very good ratio to compare projects around
22 the world.

23 And, consequently, this is exactly
24 what that participation does. It may not improve
25 the rate of return dramatically, but it

1 definitely improves the profitability ratio
2 dramatically. And that is a very strong
3 incentive for the companies to go forward with
4 this project.

5 And here you can see that we are
6 really targeted, the State participation, to
7 achieve this precise result. This is a very
8 important ratio to significantly improve the
9 chances that this project will go forward.

10 And, as I mentioned, this is
11 practically singlehandedly created through this
12 20 percent risk-sharing and participation.

13 Here you see the improvement in
14 profitability ratio relative to the status quo,
15 very significant. As you can see, at \$3.50, the
16 profitability ratio for the status quo is just
17 over 1. It is about 1.10, something like that.
18 That mean that that's unattractive. If you go to
19 2.50, it is actually below 1; so that is very
20 unattractive. But at 3.50, we improve the ratio
21 just enough that even at low prices, this is
22 actually quite attractive, and then as prices go
23 up, this ratio becomes quite attractive. And
24 that is really what will boost the chances of
25 this project.

1 And the beauty is, as I explained
2 yesterday, we're not giving anything up for this.
3 This -- this is just because of the State
4 risk-sharing and participation.

5 As I said, the profitability ratio
6 is quite attractive for the Alberta project. And
7 why is that? Because that requires much less
8 capital than the Chicago project. Profitability
9 ratio doesn't look that great, as you can see
10 here, for the Chicago project. And it is,
11 therefore, that this participation by the State,
12 all the way to Chicago, if we participate for 20
13 percent, means all the way to Chicago, is so
14 important because that is what will improve this
15 profitability ratio so much if we would have to
16 sell, if we would have to invest in
17 infrastructure to bring it all the way to
18 Chicago.

19 That brings me to another indicator
20 that economists like to use and it's kind of
21 similar to the net present value, probability
22 indicator. But this is the net present value for
23 undiscounted Capex. Now, why are companies
24 looking more and more at this ratio? The
25 undiscounted Capex is probably the best measure

1 of the total amount of effort required by a
2 company. It is undiscounted, so it is not
3 discounted as the -- as the PFR 10 did.

4 This -- this Capex represents what
5 do you need to mobilize as a company? What do
6 you need to mobilize in effort to get this done?

7 These days, that is a very
8 important indicator. And, consequently,
9 companies start to look -- since there is so much
10 stress on human resources and other resources,
11 companies start to look, these days, more at
12 this -- this indicator. It didn't used to be.
13 We almost never looked at this. But these days,
14 this is becoming an important indicator. And
15 here you see kind of the same story as with --
16 I -- I didn't have a graph from PFC Energy,
17 because, unfortunately, there was an error in it,
18 and I -- therefore, they're still repairing it.

19 The profitability indicator of NPV
20 for Capex, as you can see, improves the project
21 quite significantly for the Alberta project. And
22 it provides an absolutely crucial improvement, as
23 you can see on slide 21, for the Chicago project.

24 So consequently, under the Chicago
25 project, if you have a status quo condition, the

1 conclusion, even up to 5.50, even up to 6.50,
2 it's just not worth to do this project. The
3 amount -- the total amount of capital, the total
4 amount of effort required for the meager -- and
5 relatively speaking, meager NPV that comes out is
6 just not worth it. And consequently, that is why
7 it is so important to improve this indicator.
8 And the State participation and risk-sharing is
9 precisely doing that, without giving up revenues
10 on part of the State.

11 Net cashflow. Yesterday we
12 discussed the net cashflow at some lengths. What
13 is the net cashflow? That's exactly what it is,
14 the amount of cash that you get out of this
15 project after you have deducted all of your
16 operating costs and all of your capital costs.
17 Actually, the total net cashflow is not really a
18 profitability indicator as such, because the net
19 cashflow doesn't necessarily expresses a
20 measurement of profitability. Nevertheless,
21 companies consider the total amount of net
22 cashflow very important for strategic reasons. A
23 high net cashflow secures the long-term future of
24 the company.

25 So, the net cashflow is an

1 excellent way of looking at the long term. Most
2 of the profitability indicators are short-term,
3 are medium-term, look -- look at the near future.
4 The net cashflow is a deep future measure. It
5 says how good this project is for the long-term
6 survival of the company. If you have a huge
7 cashflow over the life of the project, you can
8 count on that forever and ever. And that is so
9 important.

10 This graph I showed yesterday. We
11 for sure don't have problems with this project
12 with the net cashflow. The net cashflow is
13 fantastic, no matter what the price is. This is
14 a very huge net cashflow. As you can see, even
15 at low prices, you're still the best in the
16 world. So, consequently, the net cashflow is a
17 very positive strategic aspect of this project.

18 And consequently, if companies have
19 to agonize about the downside and have to agonize
20 about whether they can take this risk that the
21 net present value may flip-flop to very low
22 levels, at least there is one good point. That
23 is, no matter what, the net cashflow of this
24 project is very attractive. And consequently,
25 that is a very strong under -- strategic

1 underpinning of this project.

2 Here you see the difference between
3 the status quo and the contract. Now, as you can
4 see, you cannot actually see the status quo,
5 because the status quo is exactly under the red
6 line. And what does that mean?

7 That means we don't give up any
8 cash. The cash is the same under the status quo
9 and under the proposed contract, no difference in
10 cash.

11 And why is there no difference in
12 cash? Because the cash is good enough anyway.
13 Why should we give more cash?

14 So, consequently, that is the
15 reason why we improve the rate of return, but not
16 the net cashflow. There's no sense giving more
17 cash away. The cash is more than adequate.

18 So, that is why this deal is
19 structured the way it is. As you can see from
20 these graphs. Very different impacts.

21 Just as with the patient, he
22 doesn't need vitamin E. So don't give him
23 vitamin E. Give him vitamin A. And this is what
24 they're doing here. They're -- no improvement in
25 cash. It's not necessary. But improvement in

1 rate of return, because it is necessary. That is
2 how this deal is structured. Even for the
3 Chicago project, cashflow is more than
4 sufficient. No problem with cash.

5 And you can simply say, Now, this
6 is -- this is probably because this project is
7 such a large project. And that's true. The cash
8 is huge because this is a large project. But,
9 let's look at the next one. Let's compare the
10 cash of this project with the cash from other
11 projects around the world on a barrel equivalent
12 basis and see what happens. What is the reason
13 for the high cash in this project?

14 What you see here is a very
15 interesting graph. The net cashflow per BOE,
16 actually even on the low price is quite good.
17 So, even if you correct for the large size of
18 this project, the net cashflow per barrel
19 equivalent under low prices is quite good.

20 Why is that? Why is this such a
21 project that has such a high cash under low
22 prices?

23 The answer is very simple. The
24 operating costs of this project are so low. If
25 you have to develop an offshore oilfield or if

1 you have to develop a gas field in the McKenzie
2 Delta, you have to spend considerable operating
3 costs. And these operating costs go straight off
4 the net present value per barrel of oil
5 equivalent.

6 The great advantage of this project
7 is that the gas is already found and it doesn't
8 cost a cent more to put it in the pipeline rather
9 than injecting it in the ground. In fact, it is
10 cheaper to put it in the pipeline rather than
11 re-injecting it in the ground. So, consequently,
12 the operators -- no additional operating costs on
13 22 tcf of gas. That is what makes the net
14 cashflow per barrel of oil equivalent so great.

15 Now, if it is so great, we don't
16 need to improve it. This project is already okay
17 in terms of net cashflow per barrel equivalent.
18 And that is exactly what we did. Again, you
19 can't see the status quo because the net cashflow
20 per barrel equivalent is exactly the same under
21 the status quo in the proposed contract. There
22 is no need to improve the net cashflow per barrel
23 of oil equivalent because it is already a low
24 operating cost project of tremendous size.

25 The same is true for the Chicago

1 project.

2 The summary of this is that what I
3 have hoped that I have demonstrated this morning
4 to you is just as the doctor precisely gives the
5 right medicine for each symptom, that is how we
6 have precisely structured this contract so that
7 the weak symptoms of this project are improved,
8 and the strong symptoms of this project are not
9 improved.

10 So, consequently, the whole fiscal
11 package is targeted specifically to make this a
12 healthy patient. It is not targeted to give
13 money away, nor is it targeted to make this
14 project a healthy patient. Exactly the right
15 medicine for each of the seven profitability
16 indicators that we evaluated. That is how this
17 contract is structured.

18 Let's review that. The rate of
19 return is improved over the entire price range
20 because we need to improve the rate of return
21 over the entire price range.

22 The net present value at 10 percent
23 is targeted to provide improvement for low
24 prices, but not for high prices. The same for
25 the net present value per barrel equivalent.

1 The profitability indicator is
2 targeted in such a way with the participation of
3 the State all the way to Chicago, that we
4 precisely solve the problems of a weak project
5 going to Chicago. The same is true for the net
6 practice value per Capex. No improvement in net
7 cashflow because it is not necessary, no
8 improvement in net cashflow for BOE because it is
9 not necessary.

10 This is the structure of this
11 contract. This is the economic structure of this
12 contract.

13 How was this achieved? What are
14 the essential medicines that we use to make this
15 patient a healthy patient?

16 Firstly, as we mentioned already,
17 State risk-sharing and participation -- 1, 2, and
18 3.

19 The 35 percent credit on the GTP
20 and the feeder lines is an essential component to
21 improve the rate of return.

22 Then we have the upstream cost
23 allowance. We have this upstream cost allowance
24 of 22.4 cents. What is this cost allowance
25 doing? This cost allowance is specifically

1 targeted to improve the net present value at low
2 prices. That's the reason why it is there.

3 Remember, the NPV per barrel
4 equivalent or the NPV at low prices is not good
5 enough. So this upstream cost allowance is
6 precisely introduced to protect the project under
7 low prices.

8 And then we have reformulated the
9 midstream property tax in such a way that, as you
10 could see, that the State no longer participates
11 in the midstream property tax. It goes only to
12 the communities. So, there is less property tax
13 on the pipeline. That means the wellhead value
14 is higher, because the tariff will be lower.
15 Again, another methodology of improving the net
16 present value under low prices, but not in any
17 significant way under high prices.

18 Here are the four medicines we are
19 using to make this -- this patient healthy:
20 State participation, 35 percent credit, upstream
21 cost allowance and reformulation of the midstream
22 property tax. That are the four essential
23 ingredients that are the underlying structure of
24 the proposed contract that you have in front of
25 you.

1 Thank you so much.

2 [Applause]

3 COMMISSIONER CORBUS: Thank you,

4 Dr. Van Meurs.

5 We will break for lunch. Please be
6 back at 1:30 sharp. Thank you.

7 [Lunch break]

8 COMMISSIONER CORBUS: Would
9 everybody please take their seats so we could get
10 going?

11 May I have your attention, please?

12 Everybody should have in front of
13 them a copy of -- of all the PowerPoints that
14 were presented this morning and are going to be
15 presented this afternoon.

16 We have two presentations this
17 afternoon, both by Dr. Van Meurs. The first is
18 on fiscal certainty, and the second is the
19 analysis of the deal, Alaska revenues.

20 The first presentation is a very
21 short presentation, we figure about 20 minutes.
22 The second presentation is longer, maybe an hour,
23 or a little bit longer than that.

24 We're going to have Dr. Van Meurs
25 go through the first one and start on the second

1 one, and we'll see how it goes, whether we should
2 push on through before we take our next break or
3 whether we break in the middle of it and take a
4 break then.

5 In any event, afterwards, we will
6 have a break, and then -- then we'll answer
7 questions. We've got quite a stack of questions
8 have come in during today. So it's going to take
9 a while to answer them all.

10 So, with that, we'll turn it over
11 to Dr. Van Meurs.

12 DR. VAN MEURS: It is a great
13 pleasure, again, to now explain the next topic
14 of -- of these presentations. And what I'd like
15 to start doing is introducing the concept of
16 fiscal certainty and -- and what the rationale
17 was for it.

18 Of course, all during the
19 presentations over the coming nine days, the
20 matter of fiscal certainty and all of its
21 dimensions will be discussed in much more detail.
22 But I, for sure, would like to kick off a few
23 really important issues.

24 Firstly, particularly as to why we
25 need it, basically, from an economic point of

1 view.

2 The first thing that -- that I'd
3 like to highlight is that we don't need fiscal
4 certainty because Alaska is in some kind of an
5 unstable regime or something, political regime.
6 That is absolutely not the case.

7 Alaska, over the years, has
8 provided great stability for investment to
9 investors in a very responsible manner. The last
10 change that was made in taxation was in 1989, and
11 that was a modest change. And I think the last
12 time before that was 1977. So, consequently,
13 Alaska definitely is not changing fiscal terms at
14 a rate that is faster than, say, other
15 jurisdictions in North America or in Europe. And
16 consequently, from that -- from that perspective,
17 then, we don't need fiscal stability because of
18 political risk. That is absolutely not the
19 question.

20 We need, in this deal, fiscal
21 stability because of the highly unusual risk
22 balance that I have already discussed with you
23 earlier this morning.

24 As we saw this morning, the net
25 present value of this deal flip-flops from a

1 project that could be the worst project in the
2 world to a project that could be the best project
3 in the world in terms of total amount of profits.
4 And it is always very difficult to make decisions
5 on a project like this.

6 Four years from now, when all of
7 the feasibility work has been done and the
8 regulatory process has been completed, the
9 investors will face a very difficult decision to
10 go either forward with this project or not.

11 And, typically, at that point in
12 time, the investors will consider the entire
13 risk/reward balance of the project.

14 Hopefully, between now and four
15 years from now, a lot of the feasibility work
16 will allow us to reduce the cost of the line, to
17 plan the line better, to maybe look for new
18 technological options like different dimensions
19 or different steels, and other factors that will
20 bring the cost of this pipeline down. But
21 nevertheless, no matter what happens, even four
22 years from now, the investment decision will have
23 to be based on the possible economic developments
24 that may take place, then, in the subsequent 40
25 years. And, consequently, that is always a very

1 difficult position. No matter what we do, four
2 years from now we will still be faced with a
3 project that could be the worst in the world or
4 the best in the world, depending on economic
5 circumstances.

6 And in that kind of decision, the
7 investors have to be absolutely certain that if
8 prices turn out average or high, or if costs turn
9 out less than expected, that the investors can
10 count on these profits, that they have to be sure
11 of them. Because it are these profits that are
12 going to be weighted against the losses or the
13 negative project performance if there are cost
14 overruns or low prices.

15 So, it is because the investors
16 have to strike this very difficult balance and
17 make a decision on an extremely difficult risk
18 profile that we have fiscal stability in this
19 deal. It's not because Alaska is a politically
20 unstable area. It is not. It is, in fact, one
21 of the most political stable areas in the world.
22 But it is the inherent nature of this project
23 that requires this.

24 There are two plausible fiscal
25 certainty scenarios that we need to consider and

1 that could have a very important impact on this
2 project. The first is the famous gas reserve tax
3 that's been discussed intensively among Alaskans,
4 and the second one is possible changes in the
5 fiscal terms.

6 Let me start with the gas reserve
7 tax. An important decision needed to be made
8 whether fiscal stability would be provided
9 relative to the gas reserve tax. In other words,
10 would the contract state that the producers are
11 not subject to the gas reserve tax, or would that
12 be an open question? That was the point. That
13 was the two scenarios that were compared.

14 So, that is what you call a study
15 in comparative economics -- a study whereby you,
16 on the one hand, look at the option without
17 fiscal certainty as far as the reserve tax is
18 concerned and the other with fiscal certainty and
19 protection against the reserve tax. Now, the
20 reserve tax is, of course, on the ballot, but it
21 hasn't been passed in a particular law, but I
22 made assumptions as to how possible reserve tax
23 law may unfold.

24 As you well know, the gas reserve
25 tax involves a payment on the gas in the ground,

1 maybe 3 cents per mcf, and only on particular
2 fields. Not on small fields, not on new leases.
3 And then if the gas actually starts to flow, then
4 this law would be automatically repealed so there
5 would be no further tax payable, and then the
6 idea is that whatever has been paid before could
7 be recovered as a tax credit against the
8 production tax.

9 Now, the amounts of tax that we're
10 talking about here are very, very considerable, 3
11 cents on 35 tcf of gas in the ground. That --
12 that's somewhat over a billion dollars. So this
13 is a monster amount of tax per year to be paid if
14 this law would apply.

15 I actually calculated under
16 different gas prices, as you see here, how much
17 would be paid and how much could be recovered
18 because there is actually a time limit on the
19 recovery -- how much could be recovered, say,
20 under different gas prices. And, of course, if
21 the gas price is low, in my model, I assume eight
22 years -- that means you have paid 8 billion in --
23 and then, of course, you can recover some of it
24 back. If the gas price is low, there is just not
25 tax credits enough to significantly recover these

1 payments. Even, my calculations show, if the gas
2 prices are high, even at 8.50, you cannot
3 completely recover the reserve tax.

4 So, no matter what, the net effect
5 of this tax is that this will be an additional
6 tax on the project, somewhere between 7 billion
7 and \$3 billion.

8 The most significant aspect of this
9 tax is the time value of money, because it has to
10 be paid during the evaluation and construction
11 period. The tax would start right away. It is
12 not something that comes into being if the gas
13 was already flowing. It would start right away,
14 and it would be recovered when the gas starts to
15 flow.

16 If you do the economics on the case
17 with a reserve tax, as you can see on slide
18 No. 10, then the rate of return of this project
19 with this highly regressive tax will be
20 absolutely dismal, as you can see. This tax
21 makes the project uneconomic, period.

22 So, if this option is chosen, if
23 we would have a contract that would say you are
24 subject or you may be subject to this tax, then
25 companies would assume that they would be subject

1 to the tax, and they would plug that in their
2 economics. And that's, then, the end of the
3 project, because it is completely uneconomic
4 under these circumstances.

5 And consequently, that is a very
6 important reason why the proposed contract
7 includes fiscal certainty with respect to the
8 reserve tax. It is absolutely essential for the
9 future realization of this project that the
10 investors are protected from this tax. This, of
11 course, is a very difficult issue, but it is very
12 simple. If you compare the economics with and
13 without tax, with tax, this project is dead.

14 I know that maybe the people that
15 are -- are proposing this tax think that this
16 will be a way of getting the project going. In
17 fact, the exact opposite will happen.

18 Apart from an enormously negative
19 impact on the project on a comparative basis, it
20 is my belief, having looked at -- at legislation,
21 that it will have a dramatic impact on investors
22 around the world.

23 A provision in the law in a
24 proposed concept is: If you don't want to pay
25 the tax, you just give your leases back. That is

1 kind of like saying, "Now, from now on we tax you
2 \$100,000 a year on your home, and if you don't
3 like to pay it, you can always give the home to
4 the State." That is de facto confiscation of
5 property, and that is how it would be interpreted
6 internationally.

7 We have just gone in Bolivia
8 through a very dramatic period. For me
9 personally, a very difficult period. I was
10 advisor to Bolivia for years. I helped build the
11 new petroleum law, and I helped build the
12 privatization of the national oil company. And
13 as a result of that, the country found 50 tcf of
14 gas and suddenly had a new life for the future.

15 However, there were very strong
16 forces in this country and very strong forces
17 from the native and indigenous population, which
18 is very large in Bolivia, which is really not
19 participating in the economic wealth of the
20 country. And the leader of the Coca Leaf Union,
21 that produces the coca leaves, Evo Morales,
22 became president of the country. And, as you saw
23 in the newspapers, he decided to nationalize the
24 oil industry, the gas industry. The country will
25 not recover from what happened during the last

1 few weeks for the next 20 years. Investors will
2 take a long time to come back.

3 If the reserve tax passes, it will
4 have the same impact. It is a very serious
5 matter. This is not just a funny political
6 debate. This reserve tax could destroy the
7 future of Alaska for many years to come.

8 I have experienced those conditions
9 personally in Bolivia. I know what happens if
10 you de facto confiscate property. It is a very,
11 very serious matter from an international
12 perspective.

13 And that is why it is absolutely
14 essential that the Legislature, in approving this
15 contract, stands up and realizes that this
16 reserve tax cannot pass. If the voters want it,
17 then there should be protection in the contract.
18 It is a very difficult matter. I'm happy I'm not
19 in your shoes. Very difficult political matter.
20 If the people of Alaska want the reserve tax, how
21 would the Legislature say, You can't have it?
22 Very difficult. I understand the difficulty.

23 But, the economics is clear: If
24 the reserve tax passes, no gasline. The
25 companies will oppose it to the bitter end. So,

1 that is why it is very important. That's
2 probably the most single, most important
3 political decision that you will be making if you
4 are considering this contract. A very difficult
5 decision.

6 Apart from the reserve tax, the
7 contract protects against fiscal change. And in
8 order to study the fiscal change I looked at a
9 hypothetical contract where there would, say, be
10 a reopener, where the Legislature could reopen
11 the contract at the commencement of operations.
12 And I said, Okay. Let's just assume that we have
13 a contract, but that we will just look at the
14 economic situation ten years from now, and that
15 we have a reopener to the contract, and that, at
16 that time, the Legislature decides what the
17 amount of tax gas is, for instance. So I used
18 the tax gas as a variable.

19 And I looked at cases that would be
20 plausible. Say, suppose gas prices stay high. I
21 showed you the enormous net present value of this
22 project, if prices are high. Ten years from now,
23 the net present value will be significantly more.
24 Why? Because the capital will be of some cost at
25 that point in time. And we are ten years closer

1 to the start of the cashflow.

2 So, ten years from now, when this
3 project starts, you would be looking at a huge
4 cashflow with an immense net present value. And
5 if there was no fiscal stability, it is plausible
6 that a reasonable Legislature would come to the
7 conclusion at that time that maybe 20 percent tax
8 is reasonable or 40 percent tax is reasonable,
9 rather than the 7.25. These are still numbers
10 within the government take range, like Norway or
11 other countries in Europe and North America. So,
12 this is not outside the reasonable range.

13 So, consequently, I analyze these
14 cases and say, How would -- how would that -- how
15 would such a hypothetical decision impact on the
16 project? And here you see it. I calculate
17 the -- recalculate the rate of return, first on
18 the Chicago project. Of course, under the
19 Chicago project it would be very dramatic,
20 because the rate of return is already below what
21 we need. A 20 percent tax ten years from now, at
22 the start of the line would knock down the rate
23 of return risk 2 percentage points or so. A 40
24 percent tax would almost knock it down by 5
25 percentage points.

1 So, if the companies would have
2 known that that was going to happen, it is
3 unlikely they would have done the project.

4 The same is true for the Alberta
5 project, but not as dramatic, because it is a
6 more profitable option. 20 percent tax would
7 place you exactly at the target rates. 40
8 percent tax would place you well below the target
9 rates.

10 So, consequently, what the
11 investors face is that if there is no fiscal
12 stability on these gas terms that ten years from
13 now taxes may be changed, not necessarily in an
14 unreasonable way, in a plausible way, but in such
15 a way that very significant value would be eroded
16 if conditions are positive, like high prices or
17 average prices and low cost.

18 So, now they lose both ways. Now
19 they end up with a marginal project if conditions
20 are good, and they end up with a bad project when
21 conditions are bad.

22 For a giant project with the risk
23 of the Alaska gas project and the size of the
24 Alaska gas project, investors can simply not take
25 that kind of risk. And it is for this reason

1 that we have fiscal stability in the contract.

2 I gave you the examples on gas.

3 Now, there is also the discussion on fiscal
4 stability on oil. Why is there fiscal stability
5 on oil? Now, firstly, to begin with, all the new
6 gas that needs to be discovered or developed,
7 like Point Thomson, has very large amounts of
8 condensates in it. The 9 tcf yet to be
9 discovered, and the 8 or 10 tcf in Point Thomson
10 would probably have 800 million, maybe even a
11 billion barrels of condensates in it. That's a
12 very important underpinning of the economics of
13 this project. So, you need absolutely to include
14 the condensates in this fiscal stability.

15 But apart from that, it goes
16 further. Really, Prudhoe Bay and -- particularly
17 and other fields in the North Slope are
18 continuing to produce oil as well as gas. And,
19 consequently, if there would be unusually
20 profitable events unfolding on the gas side, even
21 with fiscal stability only on gas, it is possible
22 that the Legislature would say, Okay, then we
23 take it out on the oil. And that is the link to
24 the oil. The link to the oil is not because the
25 oil itself is part of the investment decision to

1 put the project forward, yes or no. It is part
2 of the overall fiscal environment.

3 Why? Other speakers will -- will
4 enter into that question in more detail, but it
5 was already asked, so why don't I discuss that
6 somewhat.

7 Why is there 30 years on oil and
8 why is there 45 years on gas? Obviously, if you
9 do economic analysis of the type that I present
10 to you here, a cashflow 30 years from now on a 10
11 percent discount rate is not very valuable. So,
12 consequently, after 30 years, if you do different
13 fiscal scenarios, you could increase the tax gas
14 with a very high number and it would barely make
15 an impact on your rate of return or net present
16 value. The longer you go into the future, of
17 course, the less -- the less big the impact is on
18 the investment decision itself from a
19 profitability indicator point of view the way we
20 evaluated profitability indicators this morning.

21 However, as I mentioned, the
22 project, beyond the mere profitability criteria,
23 has very important strategic importance for the
24 companies. For oil 30 years is enough.

25 International contracts indicated if you want to

1 make new decisions to relate to oil, if you want
2 to develop heavy oil along with the gas, if you
3 want to develop condensates along with the gas,
4 internationally, 30-year contracts are fine.

5 For the case of the gas itself,
6 there has to be a more strategic view. And the
7 strategic view is that in addition to the mere
8 profitability indicators, as I mentioned this
9 morning, the cashflow serves as an anchor for
10 this project. Dramatic change in gas fiscal
11 terms 30 years from now would have a dramatic
12 impact on the anticipated cashflow, because that
13 is an undiscounted cashflow. And, consequently,
14 fiscal stability for a longer period on the gas
15 has immense strategic value for the companies,
16 has immense strategic value for the long-term
17 future of those companies.

18 And, consequently, that's the
19 reason why we're considering 45 years in the
20 contract for gas, not because that affects, say,
21 the rate of return or the net present value very
22 much, that it affects the cashflow very much.
23 But there is an even more important aspect than
24 this, which is also mentioned already by the
25 Commissioner in his finding. And that is, I'd

1 like to remind you, this pipeline is not full. I
2 happily present to you rate of returns on
3 nonexisting gas. We still have to find that gas.
4 And that gas can only be found if people that
5 find that gas have 30 years of fiscal stability,
6 and that means if people that start to develop
7 gas 10 or 15 years from now can count on these
8 terms. And that is why there is 45 years for gas
9 and 30 years for oil.

10 So, that was a somewhat longer
11 explanation. Other speakers will discuss these
12 matters in more detail, but since this was an
13 issue that was brought up already during private
14 discussions, I felt it was probably good to dwell
15 a little bit, at least from the economic
16 perspective of this time period in this fiscal
17 stability discussion.

18 That, basically, ends the fiscal
19 stability discussion. What I would propose, as
20 the Commissioner said, since this was a
21 relatively short presentation, I'd like to just
22 get started on the fiscal revenues, but after you
23 have seen your first 20 slides, you will probably
24 need an extra coffee. So what I'm going to do
25 then is maybe break halfway and then we can pick

1 up the remainder of the presentation a little
2 later. So what I'm going to do is, then, now
3 start with the next presentation which actually
4 now relates to: What is it that the State and
5 the affected municipalities will get out of this
6 deal?

7 If you repeat slides from the first
8 day. As I mentioned before, the total Alaska
9 revenues received under the contract are
10 approximately the same as under the status quo.
11 But there are some important wrinkles on this,
12 which I now would like to discuss in more detail.

13 This was the graph that I showed
14 yesterday to show that the income to Alaska is
15 really the same either way. If you measure the
16 total income, it is the same either way, under
17 the proposed contract and the 2005 terms. And I
18 showed this table also to indicate that actually,
19 if you look at it in more detail, there is about
20 an 8- or \$900 million difference between the
21 contract and the 2005 terms.

22 And this was the next slide that I
23 showed yesterday, just for those of you who were
24 not here, to show that even under low prices,
25 even under 2.50, as low as 2.50, the revenues to

1 the State would be very, very significant.

2 So, this is a contract that will
3 bring in very, very significant revenues. This
4 is in constant 2006 dollars, so the nominal
5 dollars will actually go up as you go along.

6 Let me now discuss this picture in
7 a little bit more detail. As the Commissioner
8 already mentioned: Why are the revenues the
9 same? Well, very simple. There's no change in
10 royalty rates. No. Royalty is already half the
11 Alaska income right there. Half the income
12 typically comes from the royalties. So, no
13 change in royalty rates. The tax gas rate of
14 7.25 percent is about the weighted average of
15 what would come out of Prudhoe Bay and Point
16 Thomson, and, consequently, that's about the
17 same.

18 And then corporate income tax, no
19 change either. So, in the three big blocks of
20 revenues to the State, there's no change,
21 essentially. So, no wonder that the income to
22 the State is the same either way. That is easy
23 to see.

24 Then what did change? There are
25 some important changes, but what are the details

1 of the change? The proposed package, as I
2 explained this morning, is clearly different. It
3 has different elements, because we needed to give
4 the right medicine to this pipeline project to
5 make this a a healthy patient. So, what did
6 change? That's what I'd like to show you here in
7 a somewhat complicated table. But this is an
8 important table.

9 On the left column, you see the
10 2005 fiscal terms. We call it the 2005 fiscal
11 terms because we didn't know whether the PPT was
12 going to pass, and if the PPT would have passed,
13 that would have been the new status quo, of
14 course. So, consequently, to avoid confusion, we
15 talk about the 2005 fiscal terms in the proposed
16 2000 contract. Now what you see there is that --
17 and the 2005 fiscal terms includes all the
18 features that I described for you with respect to
19 the status quo.

20 What you see here, this is just --
21 I -- I just gave one case. It is very similar
22 for all of the cases. This is for the Alberta
23 project, the project ending in Alberta, and for
24 \$5.50, which is our average price forecast. So,
25 this is how -- this is kind of a very likely

1 outcome of -- of the deal.

2 What you see here is that under the
3 fiscal terms, the royalties and severance tax,
4 the total value of the State gas would have been
5 34.3 billion, and under the proposed contract,
6 it's 34.6 billion. This is slightly more. Now,
7 why is it slightly more? Because we've lowered
8 the pipeline tariff, so the value of -- of the
9 oil and gas is becoming slightly more. At the
10 same time, the 7.25 is slightly better on an
11 undiscounted basis than the -- say, the existing
12 system.

13 Then under the proposed contract,
14 as I promised you this morning, I deduct the 5.5
15 cents per million Btu, so I deduct 488 million,
16 just marketing cost. Now, as I indicated, I
17 believe this is a very conservative number.
18 Companies have already indicated that we can
19 probably conclude long-term deals on 1 cent. So,
20 this is a high number. But, as I said, I -- I'd
21 like to include a conservative number.

22 Then comes a very important number
23 that I mentioned this morning, and that is the
24 upstream cost allowance. And the upstream cost
25 allowance is 1.8 billion, and, consequently, that

1 has to be paid for the gas -- the State gas as
2 the State receives it, the 22.4 cents. That's a
3 big negative. So that brings the value of the
4 State gas down to about \$2 billion less than
5 under the 2005 fiscal terms.

6 As I explained this morning, this
7 UCA or upstream cost allowance is, and
8 particularly there, to protect the net present
9 value of the project under low prices.

10 Then comes the net profit share on
11 Point Thomson, which is the same either way.
12 With no change in the net profit share, it will
13 simply be paid. So, no matter what you assume
14 about that net profit share, it is the same
15 number in the two columns. It will be paid in
16 cash based on current agreements.

17 Then, under the proposed contract,
18 of course, we have the net cashflow from the
19 pipeline tariffs, 2.9 billion coming in.

20 Then, under the North Slope tax you
21 see that the North Slope tax is actually somewhat
22 less than the current situation, and that is
23 largely the result of the fact that under the
24 proposed -- under the 2005 fiscal terms, I assume
25 CPI inflation, while under the contract the

1 inflation rate is a little bit cut down, and that
2 creates a somewhat lower total tax.

3 The midstream has a significant
4 increase in tax. You see it going to 1.2.
5 Although some of that actually belongs to the
6 State, I put it all in the muni column here, not
7 to make the table too complex. But why is there
8 such an increase? Because what we actually did
9 is we changed this property tax from something
10 that declines yearly because the value of the
11 pipeline declines, to something that stays
12 constant over time. And, so, consequently, in
13 total, this is really a much better deal for the
14 municipalities. In the coming days, Dan
15 Dickinson and others will explain to you the --
16 in utmost detail, of course, this whole
17 municipality issue.

18 At the same time, the State is not
19 participating in the midstream property tax,
20 except for some wrinkles that Dan will explain.
21 So, because the State almost threw in its share
22 of the property tax, the property taxes are about
23 a billion less.

24 The State corporate income tax is
25 about the same. Of course, it calculates

1 differently if you have all these other different
2 figures, but the rate is exactly the same in the
3 upstream.

4 And then in the midstream, the
5 State receives less. Now, why is that? Because
6 the State corporation that is investing in the
7 line will not be taxable. So, consequently,
8 actually, there will be a slight loss of
9 corporate income tax, the midstream.

10 Then you see the GTP and feeder
11 line credit that I talked about, which on a real
12 basis is worth 788 million, if you use my capital
13 cost.

14 So, there you see that there are
15 pluses and minuses. Of course, the important
16 minus is the UCA. The important plus is the net
17 cashflow. Another important minus is that the
18 State throws in its property tax on the
19 midstream, and another important minus is that
20 the GTP and the feeder line credit are included.
21 Now, as I explained this morning, the GTP and
22 feeder line credits are included because of their
23 very positive rate of return effect.

24 So, here we are. That explains
25 that in total the proposed contract would end up

1 with kind of 800 million less than the 2005
2 fiscal terms.

3 Over the coming days, particular
4 Dan Dickinson and others will explain to you, of
5 course, in a lot more detail the inner workings
6 of each of those -- each of those features. But
7 I thought it was good for you to explain how the
8 total fits together. Because we mention all of
9 these features, and I say in total it is about
10 the same, but there are these important
11 differences. And it is important to realize
12 where these differences come from.

13 So, although the total ends up to
14 be the same, the inner structure of the deal,
15 where that money comes and goes, is actually
16 somewhat different. And the reason for that I
17 explained this morning already.

18 So, as you could see, doesn't
19 matter for the Chicago project or the Alaska
20 project. The income is about the same.

21 Interestingly, on the Chicago
22 project the income is actually somewhat more than
23 on the current 2005 terms. And the reason, of
24 course, is that there's more pipeline income,
25 because this is a bigger -- a longer project.

1 So, interestingly, revenues on the Chicago
2 project, because of the State's net cashflow --
3 higher net cashflow will be higher than the 2005
4 terms.

5 Now, there are still documents that
6 are still being worked on. I mean, you have
7 already your 900-page binder, but over the coming
8 months before you have to final -- before you see
9 the final contract, other documents will still be
10 prepared. In the fiscal interest finding, we
11 describe, for instance, the LLC agreement, the
12 agreements that actually underpin all this
13 pipeline income. And, of course, those
14 agreements will be made available in the future.

15 There will also be what is known as
16 a coordination agreement, because, basically, we
17 need to make sure that the parent companies of
18 the -- of the Alaskan companies make sure that
19 their Canadian counterparts also adhere to the
20 pipeline clauses under this -- this agreement.

21 So there will still be all kinds of
22 documents coming to you that are more detailed
23 and that will be made available as we go along,
24 and, of course, most of that will be ready, say,
25 in the near future. But that -- those documents

1 had been described in some detail already in the
2 fiscal interest finding, and, consequently, I
3 think you have already -- have already a good
4 idea of what these documents are going to
5 include.

6 So, the State income on the
7 pipelines is actually coming from what is called
8 LLCs, limited liability companies, where the
9 State will participate for 20 percent. Or, in
10 other words, the State will not pay itself from
11 the tariffs. The State -- its shipping
12 commitments of the State will go into the joint
13 LLC, in the joint LLC company, and then the State
14 will simply get 20 percent of the revenues of
15 this joint LLC company no matter who transports
16 the gas. So, consequently, it is not that the
17 State has to pay for its own gas or is -- is --
18 there is no direct link.

19 So, consequently, the State pays
20 into the LLC company. The State then receives
21 from the LLC its proportionate share of the
22 revenues. And that proportionate share of the
23 revenues is higher if you go to Chicago than if
24 you go to Alberta because of the longer distance.

25 What I didn't dwell on so far, and

1 that's a very important issue, is the time
2 distribution of these revenues, although in
3 undiscounted amounts, the revenues are almost the
4 same. We have dramatically not only moved items
5 from one column or from one row to another row,
6 we also have shifted the items very significantly
7 in time. Because, as I said, by being
8 participants in the project, we actually have a
9 negative cashflow right in the beginning and then
10 make up for it later.

11 This is what you actually see here.
12 Here you see, for \$5.50, the Alberta project.
13 Here you see the two -- the two. Cashflows, the
14 blue is the 2005 terms. And then this purplish
15 is the proposed contract. As you can see, under
16 the proposed contract, there is a negative
17 cashflow first, so we are -- end up much worse
18 early in the cashflow, and then we make up
19 gradually over time, but not completely. As you
20 see, we are still a billion short at the end of
21 that day.

22 So, the inner workings, from a time
23 point of view, of this cashflow is -- is
24 different from the currently -- currently
25 proposed terms.

1 What this means is that the
2 contract is, as you call it, back-end loaded.
3 Actually, the stranded gas contract has as one of
4 its principles that the Commissioner can
5 negotiate a contract that is more back-end
6 loaded.

7 Let me just go back to this graph
8 for one second.

9 What does back-end loaded mean?
10 Back-end loaded means that the State receives
11 less in the beginning and relatively more later
12 on. And that was in the Stranded Gas Act as one
13 of the principles for negotiation. And why was
14 that one of the principles?

15 Now, obviously, if you move
16 cashflow from the beginning to the end, you make
17 the rate of return of the project better. And,
18 consequently, it is kind of a different form of
19 risk-sharing, and it is moving of revenues that
20 make the rate of return better, that allow the
21 investors to recover faster their investment.
22 And because you allow the investor to recover
23 their investment faster, it is more likely that
24 the project comes about.

25 So, this table on page 11 is a

1 demonstration that we are actually having a
2 back-end loaded contract. We share first in the
3 burdens, and we recover it back later on.

4 This brings us to discounted
5 revenues. The Commissioner talked about
6 undiscounted and discounted revenues. One of the
7 concepts of the Stranded Gas Act, one of the
8 principles, is that we have to look at the
9 discounted revenues. And why do we look at the
10 discounted revenues? That's because of the time
11 value of money. That is because of the fact that
12 money in hand today is worth more than money ten
13 years from now.

14 So, consequently, we looked at the
15 discounted value for the State. At a 5 percent
16 nominal rate -- actually DNR had a group of -- or
17 have consultants looking at what the appropriate
18 discounted rate for the State would be, because
19 that is not prescribed in the Act. It just says
20 a discount rate. And that was 5 percent nominal,
21 so that would be 3 percent real if you take the 2
22 percent escalation inflation into account.

23 If you compare the discounted
24 revenues, obviously, if you have the same
25 revenues undiscounted and now you have this big

1 investment in the beginning, what happens that on
2 a discounted basis, the revenues under the
3 proposed contracts are somewhat less.

4 Actually, if you compare Alberta
5 versus Alberta, you see that the revenues are
6 about 1.9 billion less on average. If you
7 compare Chicago with Chicago, it is about 1.4
8 billion less.

9 So, that means the proposed
10 contract has the same undiscounted revenues, but
11 on a discounted basis, it has slightly lower
12 revenues, 1.9 billion less for the Alberta
13 project, 1.4 billion less for the Chicago
14 project.

15 Now, why is that? That's, of
16 course, because the State invests. The State has
17 this outlay of initial capital. So,
18 consequently, that are the discounted revenues of
19 the State.

20 The Stranded Gas Act states that
21 under average and high prices, the discounted
22 revenues to the State should be substantial.
23 Now, as you can see from these columns, under
24 average and high prices, the discounted values
25 are substantial.

1 Interestingly, the Stranded Gas
2 Act -- Development Act only talks about average
3 and high prices. It was actually contemplated in
4 the Act that under low prices the Government
5 could give up a large amount of Government take
6 to make the project viable.

7 Actually, that didn't happen,
8 although the Stranded Gas Act contemplates how
9 other nations -- other nations do precisely that.
10 Other nations say, "Oh, in order to solve your
11 net present value problem -- in order to solve
12 your net present value problem, we -- we will
13 give a lot of government take at low prices. We
14 lower the government take at low prices."

15 This contract doesn't do that. And
16 that is the nice aspect of this participation.
17 This contract does not lower the government take
18 substantially at lower prices.

19 Canada, the McKenzie Delta project,
20 direct competitor of the Alaska project. Canada
21 did precisely that. Canada said, As long as
22 prices are low, all you pay is corporate income
23 tax and a 1 percent royalty that will go up very
24 slowly to 5 percent over seven years. That's all
25 you pay in Canada if prices are low.

1 Because Canada decided that in
2 order to get the McKenzie Delta going, the best
3 way was to lower the Government take of the low
4 prices, or under high cost. We're not doing
5 that. We are having substantial revenues under
6 low prices and substantial revenues under average
7 prices and substantial revenues under high
8 prices.

9 So, quite frankly, the balance that
10 we have in this contract under low prices is very
11 much in favor of the State compared to other
12 jurisdictions or to compare to what the Stranded
13 Gas Development Act had in mind. As I said, this
14 is what the Stranded Gas Act had in mind, that --
15 we had the option. The Commissioner could have
16 negotiated, say, all the royalties off under low
17 prices or a royalty holiday or a tax holiday or
18 something of that nature to make the project more
19 economic under low prices. That did not happen.

20 So, as I said, what is remarkable
21 about this contract, or a very important
22 characteristic, is that under low prices the
23 companies have a very poor return, but the State
24 maintains very significant revenues.

25 And here you actually see some of

1 the balance with the PPT that we already
2 discussed. Under the stranded gas contract, it
3 is careful on the downside; the PPT is more
4 adventurous on the downside.

5 Before going into the government
6 take, this has been already a long one-hour
7 discussion, and now we get into the real
8 difficult stuff. So, what I would suggest is why
9 don't we have a ten-minute walk-around, and then
10 we get back to the rest of the government take.

11 [Break]

12 COMMISSIONER CORBUS: Could we
13 please take our seats so we can get started?

14 Thank you.

15 We're going to get started now.

16 Dr. Van Meurs, will you carry on from where you
17 left off?

18 DR. VAN MEURS: Okay. A very
19 important aspect of the Stranded Gas Act is that
20 the Commissioner is obligated to evaluate in
21 detail the share of the economic rent that the
22 State receives. And I -- and I'd like to explain
23 this a little bit.

24 Actually, the -- the law mentions
25 economic rent, but kind of under economists, this

1 is actually known as the divisible income. That
2 is the income that is divided between, say, the
3 investors and the Government.

4 How is that divisible income
5 determined? Basically, you take all of the gross
6 revenues, subtract all the capital expenditures,
7 subtract all the operating expenditures, and then
8 what is left is your net. What is left is
9 that -- the pie, so to speak, that can be divided
10 between Government and industry.

11 We have two kinds of government
12 takes. Sometimes I look at what is called the
13 total government take on the project. That
14 means, what all governments take together,
15 Alaska, the U.S. Federal Government, the U.S.
16 lower 48 states, which also has their property
17 taxes and state corporate income taxes, the
18 Canadian Federal Government and the Canadian
19 provinces. So there is what you call a total
20 government take that refers to all of the
21 government take on the project, all the way from
22 Prudhoe Bay to Chicago.

23 And then I also analyze the Alaska
24 take, and the Alaska take is the take together of
25 the State as well as the affected municipalities.

1 Here I have an example for the
2 Alberta project at \$5.50 per million Btu in
3 millions of dollars. So, here you see the
4 various steps. I got now a wonderful pointer,
5 so -- I still have to learn to operate it.

6 Oh, there it goes.

7 Here you see the top number is the
8 gross revenues of the whole project. So, that
9 would be what you sell this for in Alberta.

10 Then the next line is operating
11 costs, 16 billion you subtract.

12 The next line is capital costs, 19
13 billion. And then you get to the very important
14 line that is called divisible income, \$199.5
15 billion. So that's how you calculate that
16 divisible income. You take the gross revenue in
17 Alberta, less the operating costs, less the
18 capital costs, and that gives you your divisible
19 income. And that is 100 percent.

20 Then you divide that 100 percent in
21 the corporate revenues, the non-Alaska revenues,
22 and Alaska revenues, and the various percentages.
23 So, that is what you see there.

24 Of the 100 percent of the divisible
25 income, the companies get 49.1 under this

1 scenario, this price scenario for the Alberta
2 project. Non-Alaska revenues, that means all of
3 the other governments other than Alaska, mostly
4 the U.S. Federal Government, but also important,
5 the Canadian Federal Government, receive 28.2
6 percent, and then Alaska receives 22.7 percent.

7 And, consequently, that is how we
8 interpreted the Act. So, that is what actually
9 economic rent is defined in the Act as what is
10 called here divisible income, which is more the
11 standard term among the economists.

12 So, here you see the Alaska take of
13 the project is 22.7 percent. The nonAlaska take
14 is 28.2 percent, and that is for a total of 50.9
15 percent. And then the corporate take, as it is
16 sometimes called also, is 49.1 percent.

17 So, that is how the pie is divided.

18 Let's now look at the total
19 government take for the Alberta project under
20 different price levels. And what you see here is
21 that the total government take under different
22 price levels shows that if the price goes up, the
23 total actually goes down a little bit.

24 And that is, primarily due to the
25 fact that the overall system is actually slightly

1 regressive, because of property taxes, primarily,
2 and, of course, also because of other features.
3 So, consequently, if you look at the total
4 government take, the overall system is slightly
5 regressive.

6 What does the word "regressive"
7 mean? The word "regressive" means that the
8 percentage goes down if the price goes up. That
9 means it is regressive with price. And that is
10 what you see here. At 2.50, it is 52.4. At
11 8.50, it is 50.8. That's less, so we have a
12 regressive system.

13 Here you see this in graphical
14 format. Here you see the government take in
15 graphical format. As you can see, approximately
16 the take on gas is about 51 percent, but a little
17 bit less if you go for high prices, and a little
18 bit more if you go for the lower prices.

19 If you look at the Alaska take,
20 what happens? Here you see, under the contract,
21 it is actually slightly progressive. That means
22 the percentage goes up from 21 to the 22.7 that
23 we already looked at, to 22.8. And under the
24 status quo, it actually goes down.

25 By the time you get to high prices,

1 very little difference between the status quo and
2 the contract. If you go to low prices, the
3 difference becomes bigger. And why is that?

4 That is -- is, of course, primarily
5 because of two factors. As you can see, the
6 difference here, 23.6, 22, about 1.5 percent
7 difference here, only 3 percent different. Why
8 is that difference narrowing? Because, precisely
9 how we structured that. As I said, what we're
10 trying to do is target the net present value at
11 the low prices. And, consequently, we are given
12 a slightly better deal at the low prices, but not
13 at the high prices. So, that is what you see
14 happening here in government take terms.

15 I discussed it in terms of
16 profitability. But now you see this happening
17 actually in government take terms.

18 And here you see the -- actually,
19 the Alaska take, as you can see, at low prices,
20 the status quo is somewhat higher, about 1.5
21 percent point more. If you go to high prices, it
22 is about the same. At low prices, we are trying
23 to improve the net present value of the project
24 because that is what is necessary at the low
25 prices. We need to provide some more support for

1 the project.

2 So, consequently, that is how the
3 government take is being structured.

4 In fact, this is what the Stranded
5 Gas Act had in mind. The Stranded Gas Act said,
6 actually, the way to make the project profitable
7 and at the same time protect the interest of the
8 State is to make the economic rent or the
9 divisible income progressive. And the reason is
10 very simple. If you make it progressive with
11 price, that means less burden on the down side,
12 more burden on the high side. And as you can
13 see, that is what we're precisely doing. Now, I
14 don't want to oversell this, because this is not
15 what you call strong progressivity. This is
16 very, very modest progressivity, actually, from
17 an international point of view.

18 But the system is slightly
19 progressive, and that is the result of three
20 factors. One, the upstream cost allowance, which
21 remains constant. It is a constant deduction, so
22 the lower the price, the more important that
23 becomes relatively. The 35 percent GTP credit.
24 And then what is also interesting, and that is an
25 interesting structural aspect, is that the higher

1 the price becomes, the more actually the upstream
2 is worth, because the midstream is a fixed
3 amount. Now, the government take on the
4 midstream is less than on the upstream. So, the
5 higher the price is, the blended average, as --
6 as is explained in this slide, the blended Alaska
7 take structurally becomes higher as you get
8 higher prices. Because you get more upstream
9 government take and less -- percentagewise, less
10 midstream government take. So, by its very
11 nature, just the structure of the project leads
12 to a slightly progressive system.

13 For the Chicago project, the
14 situation is the same with the only difference
15 that, as we already discussed, on the total
16 revenues of the project, since now the pipeline
17 revenues, as you can see here -- since now the
18 pipeline revenues are so much more important, the
19 contract actually has a slightly higher
20 government take.

21 The total government take under the
22 two contracts is regressive, slightly regressive,
23 as you can see here from this graph. So this is
24 a slightly regressive system on a total
25 government take basis.

1 Now, of course, on a total
2 government take basis, there is not that much
3 Alaska can do, because these other governments
4 have a very important part of that -- that pie.

5 The Alaska take is progressive
6 interestingly under the status quo and under the
7 contract, and the reason is precisely this
8 upstream effect that I already talked about.

9 That means, once you go to Chicago,
10 then the midstream becomes much more important.
11 And, consequently, as you see here, this figure
12 is lower than that. That figure is lower than
13 that. So, both under the contract and the status
14 quo, we had already a progressive system.

15 But, this is structural
16 progressivity, this is not necessarily fiscal
17 progressivity.

18 Although, with the movement, we
19 tried in the contract to strengthen that
20 movement, as I discussed, because we -- we made
21 the government take on the midstream deliberately
22 less. So, we pushed the progressivity a little
23 bit by taking some out of the midstream and
24 putting that in the upstream.

25 Here you see the government take,

1 the scale is only 10 percentage points, so it
2 looks like very progressive, but actually it
3 is -- it is not very progressive from an -- from
4 an international point of view.

5 On a discounted basis -- remember,
6 we have to look also at the discounted figures.
7 On a discounted basis, the proposed contract is
8 actually progressive either way. For Alberta and
9 Chicago, relatively strongly, actually -- or more
10 strongly, still not very strongly progressive,
11 but somewhat more progressive. And -- and why is
12 that? Of course, on a discounted basis, this
13 investment weighed more. So, consequently, under
14 low prices, that creates a lower burden than
15 under high prices.

16 So, basically speaking, I would say
17 under the proposed contract, whether you discount
18 it or undiscount it, or whether you go to
19 Alberta, or whether you go to Chicago, you can
20 describe the system as slightly progressive.

21 Let's now look at cost overruns.
22 As I showed yesterday, I showed the absolute
23 dramatic impact of cost overruns on the project.
24 Let's now look at cost overruns, what it does to
25 the government take, or government revenues.

1 What you see here is the total
2 Alaska income, again, for the -- for the same
3 scenario, Alberta project at \$5.50; and what you
4 see here is that the government revenues, of
5 course, go down somewhat with cost overruns, but
6 not dramatically.

7 What this shows is that although
8 the investors would be very badly hurt with cost
9 overruns, actually Alaska would not. So,
10 consequently, again, from a risk point of view,
11 the balance is very much in favor of Alaska in
12 this deal.

13 Doesn't matter whether the prices
14 are low or whether there are strong cost
15 overruns, the Alaska revenues are relatively
16 safe. It's a very important concept of -- of
17 this contract.

18 Here you see the graph -- sorry, I
19 said 5.50. It's 3.50.

20 Here you see the graph. This, the
21 government take going down, that's both the case
22 under the status quo and under the contract.
23 And, consequently, basically speaking, we are not
24 disproportionately or significantly
25 proportionately, say, affecting the government

1 revenues if costs go up very significantly.

2 As you can see from this example
3 and the example that I gave about the price is
4 one of the fundamental concepts of this contract
5 is definitely to provide -- to protect the State
6 quite considerably on the downside. And why is
7 that?

8 Why is that an essential design?
9 Because, as we could see from all of the graphs
10 of -- of DOR, of the long-term future, oil
11 revenues will continue to go down, very likely.
12 Of course, first there will be the increase with
13 the PPT, but as oil production declines, oil
14 production, oil income will continue to go down.

15 For the next two generations, we'll
16 have gas income, and it is very important to make
17 sure that those generations can count on that gas
18 income to a certain degree.

19 So, this is really an insurance
20 policy to make sure that if this gasline comes on
21 stream, we can reasonably assure Alaskans that
22 there will be ongoing income even at low prices,
23 even with big cost overruns.

24 This is a philosophy that is
25 different from, say, Canada, as I mentioned, for

1 the McKenzie Delta. The Federal Government of
2 Canada said, In case of cost overruns and low
3 prices, you practically pay nothing. That is a
4 truly progressive fiscal system. We didn't opt
5 for that. And we didn't opt for that because for
6 the long duration of this contract, that would be
7 a highly risky position to take.

8 It's possible that there are cost
9 overruns. It is possible that there are low
10 prices. We cannot gamble too much with those
11 factors. And this is -- therefore, I would
12 describe it as a very conservative contract with
13 respect to the interest of Alaskans. If
14 situations is bad, investors are really in the
15 hole, but Alaska is fine. And that is a very
16 important aspect of this agreement.

17 Here you see the Alaska take with
18 cost overruns. Again, you see that the take goes
19 down slightly. So the take goes down slightly,
20 but not dramatically, as more international
21 progressive contracts.

22 So the take goes down slightly,
23 which means that if costs are less, the take goes
24 up. That means with respect -- with respect to
25 cost increases, this contract is also slightly

1 progressive. So we have a contract that is
2 slightly progressive with price and slightly
3 progressive with cost, but on the downside, we
4 are extremely well protected.

5 What is causing this progressivity
6 risk? Lower cost. Actually that is the PPT
7 credit because, of course, that credit becomes
8 less if costs are lower.

9 So, the feeder line and the GTP
10 credit play two roles. One, they play an
11 important role in creating some progressivity,
12 and also it creates a very significant increase
13 in the IRR, in the rate of return.

14 A few words about this GTP and
15 feeder line credit. I realize, of course, that
16 at this point in time the whole PPT is somewhat
17 up in the air, and, consequently, these
18 presentations were prepared on the assumption
19 that the PPT would -- would pass. I didn't have
20 time to change all my presentations in one
21 morning. So -- so, consequently, this was all we
22 could do.

23 Now, the GTP credit, as you can see
24 here, why do I say it is so important? Just
25 look, for instance, at \$3.50. This is no GTP.

1 This is with the GTP. You just boost the rate of
2 return by half a percentage point, just with that
3 little GTP credit. A very important total
4 feature of the contract. So, with a relatively
5 modest adjustment, but because it is in the
6 beginning of the contract, modest in terms of
7 total outlays with respect to the State, you
8 really help the rate of return problem, which is
9 the Achilles' heel of this project. So that is
10 why that credit was in -- is in that package.

11 Here, you see the same for the
12 Chicago project. For the Chicago project, this
13 is even more important. Because, as we know, if
14 we have to sell our gas all the way to Chicago,
15 the total revenues of this project are very --
16 sorry, the total profitability of the project is
17 very difficult.

18 We also did -- of course, as you
19 know, I work in many countries in the world, and
20 as a result, of course, I also did extensive
21 international comparisons to make sure that the
22 share that Alaska receives is fair.

23 Now, I compared that with
24 jurisdictions that are in the same situation as
25 Alaska. Of course, if you go to the middle of

1 Texas or if you go to the middle of Alberta, you
2 find tougher terms for gas, because you're right
3 smack in the market. You're close, you're at the
4 AACO, at the Alberta hub.

5 As I stated before, the
6 international strong trend is that nations that
7 need to export their gas over long distances
8 either by pipeline, like Canada from the McKenzie
9 Delta, or as LNG, like Qatar or other nations,
10 typically have government takes for gas that are
11 less than for oil.

12 What I did is I compared a
13 hypothetical 6 tcf gas project around the world,
14 this time based on wellhead values. I didn't
15 take the midstream into account, because the
16 midstream is so different for all of these
17 projects.

18 Here you see a little bit difficult
19 to interpret graph, but here you -- sorry, table,
20 I first give all the figures. Later on, I'm
21 going to show the graphs. What you see here is
22 the contract. I mentioned already the 51.9
23 percent -- sorry, this is a slightly higher
24 figure. This is 51.8, because this is just the
25 upstream. The 50.9 that we looked at before

1 included also the midstream.

2 What you see here is that, of
3 course, under the Alaska Stranded Gas, it is
4 slightly progressive, as you can see here. Now,
5 1.50 is a wellhead price. That is not a Chicago
6 price now. If you look at Canada, for instance,
7 here you see the enormous difference. Canada
8 would have a much different government take than
9 Alaska. But, then, as the price goes up at the
10 wellhead, so at 5.50 or something in Chicago, or
11 \$5, this gets slightly better than Alaska. So
12 they take a much more progressive approach.

13 Australia, much lower at low
14 prices. Australia, as you know, has the largest
15 condensate -- gas condensate field in the
16 Northwest shelf -- and their market is Asia --
17 that is actually the kind of fields that competed
18 Alaska out of the Asian market. And they did
19 that precisely with this kind of a system,
20 whereby they have a very low government take at
21 low wellhead prices, only 31 percent, and then it
22 goes up to slightly higher levels, over, say, the
23 mid-50s, at higher levels.

24 Indonesia does exactly the same
25 thing. Indonesia has production-sharing

1 contracts, but the main feature of gas, and
2 particularly the deeper-water gas fields that are
3 now being developed in the fields, say, in West
4 Irian and so on, that are now being developed,
5 are all being developed under what is considered
6 a very strong tax credit.

7 And, in fact, what Indonesia is
8 doing, I'm suggesting here, is 35 percent tax
9 credit just on the GTP. Indonesia has much
10 higher tax credits, 100 percent, 150 percent,
11 very strong tax credits in order to protect the
12 gas fields and their very low prices. And that
13 is creating that low government take, say, at a
14 low wellhead price. As you then go up, Indonesia
15 becomes kind of equal to Alaska.

16 Qatar goes the other way around.
17 Qatar is a somewhat regressive system, and the
18 reason is that in the case of Qatar, actually,
19 there is what you call a feed gas price in the
20 contract. So, actually Qatar is actually capping
21 the field price. Very interesting. The maximum
22 price that the producers get in Qatar is 50 cents
23 per million Btu, and that is all they get. And
24 then over 50 cents per million Btu, it just
25 becomes normal corporate income tax. Below 50

1 cents, they have to pay additional production
2 sharing. So that is actually a regressive
3 system. And here you see how Qatar is very
4 strongly positioning itself with a low government
5 take -- a low overall government take in terms of
6 taxes. Qatar then makes up for those loss in
7 revenues with a very high level of participation,
8 as high as 70 percent in some of the projects.
9 So, they get their revenues as co-investors.

10 Trinidad and Tobago is a classical
11 example of a nation that has very different tax
12 regime for oil and for gas. Trinidad and Tobago
13 has been a client of mine for the last 20 years,
14 and so I was intimately involved in the design of
15 the oil terms, as well as the gas terms. And --
16 and the focus in Trinidad and Tobago is kind of
17 as we -- we're now doing it here in Alaska, that
18 is, try to get good progressivity on oil, but be
19 relatively conservative on gas. And that is what
20 they did. They have a pretty flat system,
21 actually, normal corporate income tax with some
22 surcharges that applies to gas. The royalty they
23 kept very, very low. The whole royalty in
24 Trinidad and Tobago was 2 cents per million Btu.
25 That is the royalty, period, 2 cents per million

1 Btu. So you can immediately see that they took a
2 very different approach. Now, that approach was
3 very successful. I was very -- I'm always -- was
4 told -- I'm still very proud today that Trinidad
5 was one of the really first LNG projects in -- in
6 the Atlantic area that shipped LNG to both the
7 U.S. and Spain. And they did that with this
8 fiscal system.

9 Venezuela has huge amount of gas.
10 Right now it is a little bit of a political mess
11 as you know in Venezuela, but interestingly that
12 applies to certain light oil areas, it doesn't
13 necessarily apply to gas.

14 They have relatively stable
15 conditions on their gas fields and they have also
16 somewhat regressive system. And the reason is
17 that they have a flat 20 percent royalty and then
18 a tax. And that creates a somewhat
19 progressive -- re-- regressive system.

20 That's what you see here all
21 together in this graph. So, what you see here,
22 this red line is Alaska. As you see, Alaska is
23 slightly progressive system in the upstream. If
24 you add the midstream to it, it becomes even less
25 progressive. Some nations, like Canada,

1 Indonesia, for instance, and Australia, very
2 progressive systems. Very low government take at
3 low prices, and then they make up for it at
4 slightly higher prices. Qatar, actually very
5 regressive system, primarily aimed at, you know,
6 big-volume gas marketing. And, as I said, they
7 make up in their revenues through an overall
8 direct equity participation in the project.

9 So, that is -- these are actually
10 all the important systems that potentially export
11 gas to -- to the North American market. So these
12 are our competitors. And as you can see, Alaska
13 fits pretty well in the middle of the pack. And,
14 consequently, that is why I think it is -- it is,
15 in conclusion, that from an international
16 perspective, we clearly have a competitive
17 system.

18 We are less progressive than some
19 other nations have done.

20 The government of Canada does not
21 depend for 80 percent of -- on oil and gas
22 revenues. Alaska does. So, it is easy -- and
23 the same is true for Australia. It is easy for
24 these nations to take a more adventurous approach
25 to progressivity. And, consequently, that is

1 what Canada has done very successfully. The
2 McKenzie pipeline will most likely go forward
3 ahead of the Alaska line, and that is in no means
4 reason for -- because of the fiscal system they
5 designed.

6 But that is, of course, to try to
7 mimic something like the Canadian system in
8 Alaska could be absolutely disastrous. And,
9 consequently, that is something that would be
10 very difficult to manage. If I asked you, what
11 are you prepared to give up on the downside, that
12 would be a very difficult question to answer.
13 Would you be willing to give up royalties? Would
14 you be willing to give up taxes? Would you be
15 willing to give up all corporate income taxes if
16 prices are \$2 or \$3.50, and I think most Alaskans
17 will say, No, no, I don't want to give any of
18 that up. And consequently, because of that --
19 because of that, I think that is a very good --
20 that is a very good mentality. But that is a
21 different fiscal philosophy if you are depending
22 for 75 percent, as the Commissioner actually
23 said, on -- on discretionary revenues from oil,
24 then you have to take a more cautious approach
25 than the McKenzie Valley did or Canada did in

1 McKenzie Valley, Australia, or even Indonesia.
2 Indonesia is an oil exporter, but the percentage
3 of income coming from oil is actually quite minor
4 in the total economy.

5 So, the conclusion that I like to
6 reach on the revenues is that I think the Alaska
7 revenues and take are highly competitive, provide
8 substantial revenues to the State, as the
9 Commissioner concluded in its findings -- and the
10 affected municipalities, of course -- on a
11 discounted, as well as on undiscounted basis, on
12 any reasonable price scenario, on any reasonable
13 cost scenario, and is protecting, in particular,
14 the State on the downside, which is a very
15 important feature. If we really want to
16 guarantee two generations of Alaskans that are
17 going to depend on these gas revenues more than
18 the oil revenues, that there will be stable
19 income for the state. These terms maximize the
20 benefits to the State.

21 The Stranded Gas Act, in section
22 43.82.210(b) requires the Commissioner to
23 establish a balance among six different economic
24 principles. The Stranded Gas Act is actually
25 quite specific as to how the contract needs to be

1 structured. There's a lot of guidance in the
2 Stranded Gas Act, what the Legislature had in
3 mind with the Stranded Gas contract, actually,
4 very remarkably specific. And the fiscal
5 balance, there are six economic principles and
6 two structural principles, and the six economic
7 principles that are established in the Stranded
8 Gas Act are realized in this contract.

9 The first principle is: Do the
10 terms improve the competitiveness of the project
11 in relation to other development efforts aimed at
12 supplying the same market?

13 Now, I think we have demonstrated
14 beyond any doubt with the significant increase
15 rate of return, the protection on the downside in
16 net present value and the improvements,
17 particularly in the profitability ratio, that we
18 are improving the competitiveness of the project,
19 significantly.

20 Two, the terms should accommodate
21 the interests of the State, the affected
22 municipalities, and sponsors under a wide range
23 of economic conditions, potential project
24 structures, and marketing arrangements.

25 Now, we are not yet marketing the

1 gas. So, really, the first two issues apply
2 here.

3 I have discussed with you now the
4 fiscal balance. On the downside, the State
5 really is favored over the investors. If prices
6 are low, if there are high cost overruns, the
7 investors are a deep problem, but the state of
8 Alaska is okay. Under high prices, the investors
9 make very attractive projects that -- very
10 attractive profits that are counterbalanced,
11 counterbalancing this negative downside. So,
12 consequently, there is a reasonable fiscal
13 balance in this contract. The State is protected
14 under a wide range of circumstances. The
15 investors achieve a balance together with the
16 fiscal certainty that either high profits or
17 low -- or high losses are counterbalanced in this
18 contract.

19 The combined share of the economic
20 rent has to be progressive. Now, we have some
21 progressivity, but it is modest. It is not what
22 you call strong progressivity, and it is for the
23 reasons that I described to you. It is we don't
24 want to gamble too much with the downside on this
25 very important project with the Alaska revenues.

1 And that automatically means that if you want to
2 balance the project in totality, that you have to
3 leave something in the upside for the investors
4 as well.

5 Combined share of the economic rent
6 should be back-end loaded. We have a strongly
7 back-end loaded system with the investment --
8 co-investment of the State of 20 percent, as I
9 demonstrated.

10 The share of the sponsors should
11 compensate the sponsors for risk under a range of
12 economic circumstances. I think I have explained
13 that abundantly in the morning that even if you
14 look at every one of the seven profitability
15 indicators that we analyzed, that there is a fair
16 balance in compensation among all of the whole
17 range of economic circumstances in terms of price
18 and in terms of cost overruns.

19 And, finally, the terms should
20 provide the state and the affected municipalities
21 with a significant share of the economic rent
22 when discounted to present value under favorable
23 price and cost conditions. As I have explained
24 to you, we achieve that under favorable price and
25 cost conditions and unfavorable price and cost

1 conditions.

2 Therefore, I believe that this
3 contract adheres to the six principles
4 established in the Stranded Gas Act. A
5 remarkable guidance from past legislators as to
6 what we needed to do in a stranded gas contract.
7 I think we have adhered to all the six rules that
8 were set out by the Legislature of Alaska in
9 achieving this contract.

10 Thank you very much.

11 [Applause]

12 COMMISSIONER CORBUS: We have over
13 20 questions to answer. So, why don't you take
14 ten, and we'll come back and get at them.

15 [Break]

16 COMMISSIONER CORBUS: We're going
17 to get started now. Just a couple comments on
18 logistics. We will start tomorrow morning at
19 8:30, not 9:00 o'clock, 8:30, and we will adjourn
20 for the day at 11:30. And then, contrary to what
21 the calender says, we will not start until 1:30
22 on Monday afternoon, which means it gives you --
23 you can stay over and fly down on the morning
24 flight Monday morning.

25 We've had requests for written

1 copies of the questions and answers, and we will
2 comply with that request. It may take us a day
3 or two. And we will try to keep up with that as
4 we go along.

5 Like yesterday, there's one or two
6 questions we are going to hold on and answer
7 tomorrow.

8 We had one question yesterday which
9 was not answered, which I'll take a shot at now,
10 which states that: The Stranded Gas Act requires
11 that the Commissioner conduct an economic
12 analysis determining that the gas is not being
13 marketed due to prevailing costs or price
14 conditions.

15 Appendix C is not an economic
16 analysis of the Alaska project. It does not show
17 that the cost and price are making Alaska's gas
18 uneconomic. Indeed, Appendix C seems to agree
19 with our consultants that Alaska gas can be
20 produced without economic subsidy. Where is the
21 economic analysis that shows Alaska gas to be
22 stranded as required by the -- by the Act?

23 Well, I don't know that we quite
24 see our analysis as not being in compliance with
25 the Act. However, we can -- when we prepare our

1 final fiscal interest finding, we will take that
2 into consideration. Perhaps, beef up that
3 section of our report.

4 Question we have here: The
5 Governor mentioned in his speech that if we don't
6 get a contract on a gasline the Feds might step
7 in and take it over. If the Feds are willing to
8 assume the risk and participate financially, why
9 is this bad for the State of Alaska?

10 Well, I think this is the kind of
11 question that different people are going to give
12 different answers. My shot would be that the
13 Federal Government take -- take quite a bit
14 longer to get the project on line, and that the
15 private sector would probably be able to build it
16 less expensively. And the lower the cost of the
17 pipeline, the lower the tariffs, and, therefore,
18 the higher revenues to the state.

19 Next question: Are there any
20 reopener clauses in the -- in the contract, and
21 if so, how do they work?

22 No, there are not any reopener
23 clauses in the contract. However, the section of
24 the contract on oil certainty is still under
25 negotiation. It's possible there may be such

1 clauses in that section.

2 Next question: Why would the State
3 of Alaska allow credits on the GTP and feeder
4 line units to improve the producers' IRR instead
5 of the State retaining these credits increasing
6 our level to a higher than 20 percent ownership
7 of the system?

8 Our ownership of the system
9 approximates our expected ownership in the gas.
10 We expect to own just slightly under 20 percent
11 of the gas, and would own 20 percent of the pipe.
12 We do not believe that it would be possible to
13 increase our ownership to anything significantly
14 greater than our gas ownership.

15 With that, I'll turn it over to
16 Pedro who's got about 20 questions here.

17 DR. VAN MEURS: I'm very honored
18 with all of the questions. Very good questions.
19 Excellent questions. It really shows the great
20 interest in -- in this project. And -- and
21 actually, they are very fundamental questions.

22 The first question is: Please
23 explain how the oil pipeline was built without
24 fiscal certainty.

25 That actually goes to the heart of

1 fiscal certainty, a very good question. Many
2 projects around the world go forward without
3 fiscal certainty. In fact, very large projects
4 around the world go forward without fiscal
5 certainty. McKenzie Valley pipeline, our
6 competitor in Canada, is a very good example of
7 that. So, there are large projects in the world,
8 Norway, the North Sea is not subject to fiscal
9 certainty. The large Marnock-Mungo Field, about
10 10 tcf of gas is along pipeline not subject to
11 fiscal certainty.

12 So, many projects in the world are
13 undertaken without fiscal certainty.

14 And whether or not a project is
15 undertaken with or without fiscal certainty
16 really depends on two factors: First, there is
17 the overall political risk factor. So, in a
18 number of countries, there is a high degree of
19 fiscal certainty because companies feel that the
20 government is, say, unreliable politically, or --
21 or cannot really rely on the political integrity
22 of the government. And, consequently, what
23 happens is that they build in the contract the
24 very significant fiscal certainty provisions.

25 An example is like -- would be

1 Angola or Turkmenistan, for instance, which are
2 regimes that are considered, say, unstable -- in
3 many cases corrupt -- and, consequently, the oil
4 industry is extremely careful with signing
5 contracts, and wouldn't want to go in without
6 very extensive fiscal certainty provisions.

7 There are other projects in the
8 world where the fiscal certainty is not because
9 of political risk, but where the political
10 certainty is the result of the risk balance of
11 the project. Qatar and Alaska are probably good
12 examples of that. Qatar is considered a highly
13 reliable and very industry-friendly government.

14 Nevertheless, the contracts are
15 subject to significant fiscal stability. And why
16 is that? Because the Qatar LNG projects have
17 about the same risk balance as the Alaska
18 project.

19 Once the risk balance is such that
20 under downside conditions, under high cost
21 overruns and low prices, there are huge losses on
22 the project, or huge losses in value, not
23 necessarily cashflow losses, but losses in value;
24 then companies really feel that it is only safe
25 to go forward unless there is a fiscal stability

1 arrangement.

2 And, consequently, because they --
3 they have to balance the upside against the
4 downside. And that means they have to be certain
5 that the upside is protected if it is realized.

6 So, that -- that is why you find,
7 in some cases, fiscal certainty provisions, and
8 in other cases not.

9 The -- and, consequently, whether a
10 project needs fiscal certainty depends on the
11 overall balance. Now, the overall balance is
12 very much impacted by the size of the project and
13 also by the duration of the project.

14 Alaska, as we now explained at
15 length, has an unusual risk balance with a very
16 long lead time, very -- it could be the worst
17 project or it could be the best project. This is
18 why we have this fiscal certainty on this
19 project.

20 The oil line was -- was also a
21 large project, but the upside and downside
22 conditions were very different. Oil prices, the
23 net backs, the wellhead prices for oil,
24 particularly in the '70s when prices started to
25 go up, were very much more attractive. As you

1 well know, actually, the project was estimated to
2 be far lower costs than it ultimately happened to
3 be. The cost overrun of the oil pipeline in
4 Alaska is a famous story in itself. It's
5 referenced in -- in fiscal interest finding.

6 So, consequently, the balance of
7 downside and upside under the oil pipeline and
8 the gas pipeline are two entirely different
9 things, because of the size of the project,
10 because of the losses versus profit balance, and,
11 consequently, the Alaska oil pipeline was not too
12 different from other large projects that occur,
13 say, Europe and North America and some other
14 parts of the world that go forward without fiscal
15 stability.

16 So, the Alaska project needs fiscal
17 stability because of its uniqueness. That is the
18 real -- the unique, very difficult risk balance
19 that this project represents.

20 The next question is: Is the basic
21 theory of the gas deal the same as the Governor's
22 oil PPT that is to protect the industry on the
23 low prices and not take any progressivity on high
24 prices?

25 I always love to answer

1 philosophical questions. That is a good
2 philosophical question.

3 The -- when I introduced to the
4 Legislature the oil PPT, I think we explained
5 that the oil PPT by itself, without progressivity
6 feature that the Legislature brought in, was a
7 very progressive tax. So, the -- because at a
8 low prices and high costs, no PPT, zero. At high
9 prices and low cost, the PPT approached more than
10 the original 15 percent for the oil. So,
11 consequently, the PPT, as introduced by the
12 Governor, was a very progressive tax, compared to
13 what Alaska had before. What the Legislature did
14 was to add some other layer of modest
15 progressivity to that particular legislation,
16 and, of course, the Legislature changed the tax
17 rate from the 22 to 21 percent.

18 So, consequently, the Legislature
19 made the progressive PPT for oil a little bit
20 more progressive.

21 Actually, that is very much in
22 line -- the whole concept of that is very much in
23 line of what is happening around the world.

24 Governments feel that on oil you
25 can be quite progressive. Governments like to be

1 progressive on oil and be somewhat adventurous on
2 oil. They're willing to take a lower downside
3 for a higher upside in terms of revenues.

4 In the case of gas, as we saw from
5 all the graphs that I produced, actually, the
6 government take, as soon as you go over \$2.50 at
7 the wellhead, most of the government takes of all
8 our competing gas jurisdictions are pretty well
9 or pretty -- very modest degree of progressivity.
10 In Canada, progressivity is only considered to
11 lower the government take.

12 So, the philosophy of the gas
13 contract and philosophy of the oil PPT are quite
14 complimentary in a sense that the oil PPT is more
15 progressive, catch the upside in cases if prices
16 are high, but then if prices are low, stimulates
17 the investment with very low tax rate. And then
18 the credits also help, as we discussed so many
19 times in the Legislature, to encourage
20 investment.

21 The gas deal is very different.
22 The gas deal balances out the oil deal by having
23 much less progressivity, very minor
24 progressivity, as I discussed, but protects
25 future generations of Alaskans on the downside,

1 because we don't know what is going to happen
2 over the next 20, 30, 40 years. And this could
3 be the main revenue source.

4 And, consequently, the gas deal and
5 the oil PPT, in my mind, are a wonderful balance.
6 They -- they -- they really put Alaskans in a
7 good position to look confidently out to the
8 future with secure gas revenues while if
9 conditions in the world are good, they catch the
10 progressivity on the condensate and the oil. And
11 that, I think, is a very good combination. Many
12 other jurisdictions around the world kind of
13 correct that overall balance. So, I believe,
14 therefore, that the gas contract, as well as the
15 oil PPT, together, form actually a very good
16 balance for the future of the state to maximize
17 the benefits.

18 The next time -- the next question
19 is: How much time will the 788 million GTP
20 credit be spread out over?

21 In my model, that is just spread
22 out over the construction period of the GTP.
23 That means while the GTP is constructed, that is
24 in -- I have an eight-year total time, so that is
25 from year 5 to year 8 in my model. In reality,

1 it would be during the construction of the GTP
2 which could be a three-year construction period
3 or a four-year construction period, depending on
4 how this line evolves. And it will -- so the GTP
5 credit will only be disbursed when the capital
6 costs are actually incurred in the facilities.
7 That's the concept.

8 The next question is: Aren't cost
9 overruns built into the tariff so that the
10 government and producer revenues would not be
11 that important?

12 Actually, this is a very
13 interesting question, again. The stranded gas
14 contract aligns the interests of the State and
15 the producers so much better than a traditional
16 environment. And why is that?

17 Actually, since -- if the pipeline
18 tariffs are high, the State revenues are low, and
19 if the pipeline tariffs are low, the State
20 revenues are high. It is really nothing else
21 than moving money from one pocket of the state in
22 another pocket of the state. Or, in other words,
23 by participating in the project -- actually, it
24 doesn't matter what the pipeline tariffs are as
25 far as the State are concerned. Now, this sounds

1 a little bit arbitrary, but, basically, you're
2 just moving money from midstream to upstream.
3 And since the State has its own pipeline tariff
4 on its own gas, and the producers have their own
5 pipeline tariff on their own gas, actually, it
6 doesn't matter to the State and the producers
7 what the pipeline tariff is.

8 Of course, certain parties have an
9 absolute great interest in getting the lowest
10 possible tariff, and that is why FERC and the
11 National Energy Board, of course, will review the
12 tariff, to make sure that the tariffs are as low
13 as is reasonably possible under the
14 circumstances.

15 Cost overruns will go in these
16 tariffs depending on the rules of the NEB and
17 FERC. Very high cost overruns may not be passed
18 through. This is precisely some of the details
19 that we will have to work out in the future and
20 that FERC will have to decide about.

21 So -- but for the overall
22 economics, for the overall economics in my
23 cashflow model, I put all of the cashflows
24 together. So, if you have a cost overrun, that
25 mean cost overrun for the whole project, and as

1 far as the tariff is concerned, that is just
2 moving money from one pocket in the other pocket
3 of the state. So that is why cost overruns are
4 important to the State and to the producers
5 because, of course, they affect the overall
6 profitability of the project.

7 Does the Canadian government also
8 contemplate offering fiscal certainty?

9 This goes back to the same question
10 about fiscal certainty. There is no fiscal
11 certainty on the McKenzie line. But then don't
12 forget, either, there is only 35 percent
13 government take if the wellhead value is \$1.50 or
14 2 -- or \$2. So, consequently, yes, there is a
15 certain tradeoff between government take and
16 fiscal certainty.

17 Of course, if you -- if you're
18 willing to have a much more back-end-loaded
19 system, as Canada have, much more progressive
20 system, as Canada has, then the balance of risk
21 is different. And that creates a situation --
22 because the risk balance is so different, that
23 creates a situation where companies would not
24 need the fiscal certainty on the McKenzie line,
25 and do need the fiscal certainty on the Alaska

1 line. Apart from that, of course, the Alaska
2 line is an order of magnitude, bigger project
3 than the McKenzie Delta line.

4 What does "undiscounted basis" mean
5 with respect to the slides of the Commissioner?

6 I think I -- I explained the
7 concept of discounting when I -- when I dealt
8 with net present value. Remember your friend had
9 \$1,000 to come in next year, and he wanted to --
10 to give you -- or he wanted the money to cash out
11 this year? Now, if you're really, really good to
12 your friend, then you give him \$1,000 this year
13 for the \$1,000 he is going to receive next year.
14 Now, that means no value to the time loss. That
15 is undiscounted. So, that means that you're
16 really not attributing any value to the time.

17 You take the dollars as they come
18 out as -- as you go forward.

19 Oil companies and governments often
20 and, very frequently, except for looking at the
21 next cash -- net cashflow, always do things on a
22 discounted basis. So, that is why I presented to
23 you the 3 percent real discounted values for the
24 State income, because that is the basis of the
25 Stranded Gas Act.

1 The reason that we present
2 undiscounted figures is because it is often much
3 easier to follow. It is an easier way to analyze
4 things then presenting a discounted basis. But
5 if you make the ultimate judgment as to whether
6 this agreement is good for the state or not, it
7 is good to look at the discounted revenues for
8 the state.

9 You said that the probability of
10 the gasline being built under the status quo is
11 low, and yesterday with even the PPT and the
12 contract there is a probability that it may go
13 forward about 70 percent. What is the
14 probability spread between the status quo and the
15 PPT?

16 As stranded gas contract? Very
17 high. I -- I believe it is their absolute -- can
18 you absolutely state that the pipeline under no
19 circumstance will ever go forward under status
20 conditions? No, you can't. Because the world is
21 uncertain. All kinds of things could happen that
22 could make this line more attractive than
23 expected today. And that is possible.

24 Is the probability very low? Yes.
25 I think it is a very low probability that the

1 pipeline would go forward under the stranded gas
2 terms -- sorry, under status quo terms, because,
3 as I mentioned, the rate of return is definitely
4 well below international targets. The net
5 present value and the low prices is well below
6 international targets. And, in particular, in
7 case of cost overruns, the Chicago project and
8 even the Alberta projects are absolutely dismal
9 projects. And, consequently, that is why it is
10 very unlikely that oil companies would go forward
11 on the basis of the 2005 terms.

12 How high the percentage is, I
13 wouldn't make a guess. But it is a low
14 percentage. Maybe 5 percent; maybe 2 percent.
15 Something in that area. That is what I would
16 judge about it.

17 When discussing the rate of return,
18 how comes the obligation to develop factor in the
19 calculation?

20 This relates to the lease
21 requirements. Companies under Alaska leases have
22 an obligation to develop the -- the fields. If
23 it is economic -- and I'm not an expert on this.
24 There are others that are far more -- have far
25 more expertise about this matter than I do on

1 the -- on the legality and the precise nature of
2 this. Mr. Spencer Hosie has actually addressed
3 committees of the Legislature on precisely this
4 topic.

5 Under the -- under the leases there
6 is an obligation to develop. The obligation also
7 is based on the fact that in -- in principle,
8 there has to be an economic project.

9 As you can easily see from my
10 graphs, the judgment as to whether there is an
11 economic project under status quo conditions or
12 even under the stranded gas contract conditions
13 is a very open question. And, consequently, it
14 would not be difficult for oil companies to
15 resist an order to develop the fields in, a
16 ten-year court case. And they may win. So, it
17 is not that easy. The obligation to develop is
18 not just a matter of a notice of the Commissioner
19 of DNR and say, now, today, you have the
20 obligation to develop and go forward, and then
21 they all start working. It is not like that.

22 The -- this will be a very much
23 disputed provision, and, therefore, the
24 obligation is there, and it is an extremely good
25 obligation. And Mr. Spencer Hosie is very right

1 in claiming that this is a very important
2 obligation to the State, because it would answer,
3 of course, in the considerations of the oil
4 companies.

5 But whether this project is
6 economical or not is not an easy matter. You
7 could easily see that from my presentations this
8 morning. And, consequently, it would be, if you
9 actually want to go to court and order the
10 companies to develop these fields, this is
11 definitely not the fastest way to get this
12 pipeline built. That could -- the court case --
13 in Alaska, you have the very unfortunate
14 experience, I think, that under very -- on very
15 important issues, court cases could take a very
16 long time. And, consequently, that is just the
17 way it is. And, consequently, this would be a
18 very difficult court case, and I think,
19 therefore, that insisting on the simple
20 obligation to develop would probably not be the
21 best way to develop this project.

22 Of course, it is a very important
23 obligation. It is something that is very
24 important to Alaska. It is very important lease
25 obligation, and, of course, it will factor in the

1 judgment of the companies. Of course, it will.

2 How it will precisely impact on the
3 IRR, I have no idea how they would evaluate this.

4 In discussing project risk, I used
5 prices of \$3.50. And what -- if the gas prices
6 are higher, does this not greatly reduce the
7 risk? Of course it does. Basically, in the
8 fiscal interest finding, we expressed the opinion
9 that our average price forecast is \$5.50 per
10 million Btu, and a low forecast is \$3.50 per
11 million Btu, and that a high forecast is \$8.50
12 per million Btu. These figures come directly
13 from what is currently the, say, common view of
14 large consulting firms like PFC Energy that
15 continuously look at project evaluations all over
16 the world and are continuously involved in trying
17 to evaluate and rate projects.

18 So, these high, low, and medium
19 forecast is -- is not necessarily an Alaska
20 forecast. That is kind of how, today,
21 approximately the oil industry believes the price
22 dec is, as the -- as price experts call this.
23 The price dec.

24 So what I did in the slides is
25 that -- what I was combining in the slides was

1 the probability of a low price with cost
2 overruns, because that is really the risk. Of
3 course, if prices are 5.50 and there are cost
4 overruns, then the project may well stay
5 reasonably profitable. So, consequently, the --
6 the degree to which cost overruns can be absorbed
7 depends very much on price. High prices, yes,
8 there could be cost overruns; low prices, now
9 you're dead. So, consequently, all I was trying
10 to do in my presentation was not implying that
11 the average forecast is necessarily \$3.50. I'm
12 just was trying to display the possible high-risk
13 combination of low prices and cost overruns.

14 I fully agree that if there are
15 cost overruns under higher level of price, that
16 the effects are not at all that serious as I
17 portrayed in my presentation. Of course not.

18 If the legislation -- sorry, if the
19 Legislature signs off on the PPT and amendments
20 to the Stranded Gas Act and the contract proposal
21 and then the 30 percent chance that no
22 construction happens, what recourse would we
23 have?

24 The work obligations under the
25 contract specifically state that if the producers

1 do not go forward with due diligence under this
2 contract in constructing the line prior to
3 project sanction, which is the moment that --
4 after the certificate has been granted and the
5 FERC has special -- specified the construction
6 schedule that they have to adhere to, after that
7 moment, if companies do not proceed diligently
8 with the project before that moment, the contract
9 is terminated. You could -- subject to
10 arbitration, of course. There could be
11 reasonable reasons for some project delays that
12 are prudent, and the State would have to then
13 prove that there was not this prudence test.

14 But if companies don't go forward
15 with this project after they have signed in a
16 diligent matter, then this contract can be
17 terminated. Now, if the contract is terminated
18 then, of course, the fiscal stability that we
19 just talked about falls by the wayside. So, if
20 the contract is terminated, then it is up to the
21 Legislature to decide. So, if this contract is
22 terminated, you have the hammer. It is very
23 simple. You decide what happens afterwards.

24 So, consequently, the penalty for
25 not proceeding is very significant. And,

1 consequently, that is why the work obligations
2 under the contract, we will come back on that
3 in -- in the coming days, but, as you can see
4 from the fiscal interest finding, I did an
5 extensive review of similar work requirements on
6 large projects around the world, and the work
7 requirements under the Alaska contract are the
8 best in the world. So, we have very strong work
9 requirements. And the reason for that is -- at
10 least comparatively speaking. And the reason for
11 that is that there was no doubt in our minds that
12 it was the desire of the Alaska public that there
13 would be a strong work requirement, that once
14 this deal is signed, that, indeed, no stone will
15 be left unturned to get this pipeline going.

16 Nobody knows what the future is.
17 If on project sanction date interest rates are 10
18 percent or 12 percent and cost overruns appear to
19 be going to the 100 percent and the price is
20 \$2.50, this project cannot go forward. So, there
21 is always this possibility that it will not go
22 forward.

23 But absent that, there is a strong
24 work obligation. If they don't go forward
25 diligently, this contract will be terminated,

1 subject to arbitration. There is no other large
2 project in the world that has such a clause in
3 it. So, this is a very strong provision.

4 If no progressivity is built in and
5 Henry goes to -- that's the Henry Hub price,
6 supposedly, goes to \$15 in 2006 dollars, will we
7 have another broken ELF? Given the run-up in
8 price since we've been at the table, shouldn't
9 the Legislature add progressivity to the
10 contract, which will work well over time?

11 As you all know, I love
12 progressivity. So I am definitely an economist
13 that loves progressivity, and I always fight for
14 progressivity, and that is why I am so happy that
15 the Governor accepted my proposal for the PPT
16 tax, because that was -- as I stated, it was
17 already a very good progressive tax.

18 As I also, I think, have explained
19 hopefully today, is that we look at the stranded
20 gas contract differently than the oil PPT. And
21 the reason is the timeline. The reason is the
22 future of Alaska. The reason is the
23 competitiveness of this project on an
24 international basis. And the reason is also that
25 progressivity in this contract doesn't mean

1 exactly the same thing as what it meant under the
2 oil contract.

3 To go for a Canadian or an
4 Australian-style system, it clearly is very
5 stimulative for large-scale developments. This
6 very low government takes at low prices is not
7 something that I can honestly recommend to the
8 Legislature for the reasons that I explained. We
9 don't know what is going to happen over the next
10 20, 30 years.

11 We have -- if this gas will flow
12 for two generations of Alaskans, if -- if we go
13 for this system, we have to be reasonably sure
14 that if this pipeline comes on stream, that it
15 means significant revenues for generations to
16 come and that it is not a gambling casino whereby
17 under low prices we get nothing and under high
18 prices we get very much progressivity. So, the
19 problem is the economic structure under the
20 stranded gas contract is different from economic
21 structure under the PPT, and that is a very
22 important concept. We are far more conservative
23 in this contract than under the PPT.

24 Could there come a time that you
25 would say that, yes, there are very high gas

1 prices, in fact, gas prices were \$13 per billion
2 Btu since last October. So, consequently, yes,
3 there could be very high gas prices.

4 Under very high gas prices, the
5 revenues, of course, to the State will be
6 absolutely astounding, but the profits to the
7 companies will also be astounding. Now, this is,
8 as I showed on my charts, even at \$8.50, the
9 revenues are very high. The profits are very
10 high. But, at low prices, it is a disaster.
11 While Alaska is safe. And that's a different
12 balance. So, that's what we have to consider.

13 How safe do we want to be on the
14 downside to achieve, say, a viable project? What
15 is the balance. If we want to be safe on the
16 downside, then you cannot be progressive. This
17 project is not economic enough to have it both
18 ways.

19 So, consequently, this is -- this
20 is, say, something that is very important to
21 consider. And that is part of the design of this
22 contract, contrary to priority design of the oil
23 PPT.

24 Using the PVN model what is the
25 impact on MPV for one-year delay, two-year delay,

1 or a move from 10 percent to 12 percent capital,
2 impact of rising discount rates?

3 Delays do not necessarily impact
4 very much on the rate of return because if there
5 is say, one -- depending on when the delays
6 occur. If the delays occur in the next few
7 years, the stream of capital investment remains
8 essentially the same. Say, the pattern of
9 capital investment. So, interestingly, the --
10 the -- the delays do not necessarily impact the
11 eventual rate of return on the project.

12 They have a significant impact on a
13 net present value calculated in 2006 dollars. If
14 you calculate a net present value in 2006
15 dollars, then every year that you delay this
16 cashflow is almost a 10 percent loss.

17 So, delays in the project, there's
18 a 10 percent discount rate impact the net present
19 values to the companies and to the State very
20 significantly. So, from that point of view,
21 provided you analyze the project in 2006 dollars.

22 If you go to discount rate of 12
23 percent, and, yes, some oil companies use 12
24 percent, then, of course, the total net present
25 value will go down. But those companies would

1 also evaluate all the other projects at a higher
2 discount rate because they use a higher discount
3 rate because their cost of capital would be
4 higher. And, consequently, companies with a high
5 discount rate are not the right companies to
6 build this project. So, there are the companies
7 with the lower discount rates like, say, the
8 major oil companies that we're working with that
9 are the natural investors for a project of this
10 nature.

11 Why do we go to RIK inside of RIF
12 if we assume that we lose 2 percent? And then
13 why wouldn't we have the oil companies taking the
14 best -- do their best job of marketing of all the
15 gas, and we just get the advantage?

16 Good question, again. Good point.
17 Why are we doing that? Under the current
18 royal -- under the current leases, we have this
19 very significant benefit of being able to switch
20 between royalty in kind and royalty in value, and
21 to pick the higher of the -- of the prices that
22 are being considered for royalty valuation. So,
23 you would give that up if you go to this concept
24 of State risk-sharing and participation.

25 The reason that we give this 2

1 percent off is precisely because the rate of
2 return of this project needs to be improved, and
3 the only way to do that is to actually
4 participate along the lines that I explained.

5 If you want to reach the same rate
6 of return with -- by not participating, then you
7 have to have a much lower government take. You
8 have to give up far more than that 2 percent.
9 So, consequently, the idea of giving the 2
10 percent up -- the 2 percent, of course, is in the
11 status quo calculation. The idea of giving the 2
12 percent up is -- is entirely because that is
13 inherent to the State taking its gas in kind and
14 using that as the main mechanism to improve the
15 rate of return of the project.

16 The State, between 2009 and 2015,
17 loses billions compared to the current law. By
18 what year would we have made up all of those
19 losses under the contract?

20 I can give you that answer very
21 accurately because that, of course, is what you
22 have economic models for, but I don't know that
23 by heart, I have to run the model. And it
24 depends, of course, on the -- on the price levels
25 that you assume. The higher the price, the

1 faster the State will recover the investment. I
2 can say that it will be relatively quick if you
3 realize that the State, assuming a 20 billion
4 project, the State will invest 4 billion and
5 under average scenarios, you may have 50 or 60
6 billion dollar of revenues so you can -- over 30
7 years. So you can easily see that it will be
8 relatively fast, but I would have to look at my
9 model to give you the exact answer. So what I
10 will do is I will run those cases and see when
11 payout occurs, and when I'm back here in a future
12 presentation, I will give the answer -- more
13 exact answer to that question.

14 Why do companies use 10 percent
15 discount rate while the -- the State uses 3
16 percent?

17 A very important question, again.
18 The difference is -- and, actually, there's always
19 immense discussion about discount rates to be used.
20 The reason that companies, typically, use 10 percent
21 is that the cost of capital structure of companies
22 and the cost of capital structure of governments is
23 rather different. And, consequently, it actually
24 depends on your cost of capital, what -- what the
25 discount rate is.

1 The consultants actually which work
2 for DNR and determine the various rates, of
3 course, looked at the cost of capital for the
4 State largely on a municipal bond rate basis,
5 which is very different than if your cost of
6 capital relates to investors that like to see the
7 high rate of return on their investment, and you
8 have, say, only a very small share of that
9 financing, and you have a risk component, say, on
10 a worldwide investment basis.

11 So, consequently, the discount
12 rates were recommended by -- were actually not my
13 discount rates. They were recommended by DNR
14 consultant in order to make sure that we all used
15 the same assumptions in the various models.

16 Could you use different discount
17 rates? Yes, you could. We could evaluate the
18 State discount rate on a higher number. You
19 could just as well say, Okay, we throw some risk
20 premium in for the State as well, although State
21 revenues are largely just one-line revenues and,
22 consequently, are not as risky as -- as oil
23 company investment.

24 These rates are widely debated.
25 So, there is no particular dogma why you need to

1 use rates of one particular rate rather than
2 another.

3 As I demonstrated, since the State
4 is actually making a significant upfront
5 investment, the higher discount rate you use,
6 the -- the less, of course, the revenues become,
7 relatively rapidly.

8 So, consequently, the discount rate
9 is important and it is, again, no difficulty, and
10 I'm sure that over the coming weeks and months,
11 we will probably do runs at other discount rates
12 if -- if that is so required.

13 In fact, in the PVM model, we crank
14 every discount rate out between zero and 10
15 percent. So you can look at whatever discount
16 rate you'd like.

17 Is the GTP boost to the IRR a
18 product of the lower producer cost for startup
19 and the time value of money? Did you figure on
20 the credit flowing through to a lower -- lower
21 tariff?

22 No. In the model I actually spent
23 a lot of time with our FERC experts like Mr. Bob
24 Loeffler and so on, because I wanted to know how
25 would FERC react to a GTP credit. And the

1 response that came back was that actually FERC
2 would not take this into account in normal rate
3 base, say, considerations.

4 So, consequently, in my model I
5 didn't either. Of course, as I just mentioned
6 before, as far as the state share and the
7 producer share -- this is nothing to do with
8 third parties, but just between the State and the
9 producers. It actually doesn't matter what the
10 tariffs are, because we get our own net back for
11 our own tariffs, and the producers get their own
12 net back for their tariffs.

13 So we have actually -- it is like
14 two separate businesses. And, consequently, you
15 are not necessarily improving the State revenues
16 with lower tariffs. You are improving the
17 revenues of certain parties with lower tariffs,
18 and that is why the State has had a traditional
19 interest in stimulating exploration, and, of
20 course, arguing in front of FERC for the best
21 possible tariffs.

22 The State under this contract
23 doesn't lose that power. So, there is nothing in
24 this contract that prevents the State from
25 representing the State's interest in front of the

1 regulatory agencies. And, consequently, the
2 State will continue to fight, as they have
3 traditionally done, for the lowest possible
4 tariffs for Alaska consumers and for Alaska
5 explorers.

6 At high oil prices, you say Alaska
7 revenues are protected. However, it is not good
8 for the system to have higher tariffs. That
9 would discourage independence that we want to
10 incentivize.

11 I absolutely agree, and that is
12 what I just mentioned. There is nothing in this
13 agreement that prevents the State of Alaska to
14 fight for the lowest possible tariffs and FERC.

15 Question, fiscal certainty on oil
16 is necessary for oil industry. Legislatures do
17 not like it. If the contract does not contain
18 fiscal certainty on oil, is the gas contract
19 still viable?

20 This goes back to the overall risk
21 balance that I mentioned before. The companies
22 have insisted absolutely on fiscal stability for
23 oil. Because of the unusual risk balance in this
24 contract and because of the fact that there is
25 enormous potential in the Alaska North Slope to

1 transfer government revenues or government --
2 government take from oil to gas and vice versa.
3 So, not having fiscal stability on oil would be
4 an immense risk factor to the companies, an
5 immense additional risk factor to the companies.
6 And particularly, it would also affect
7 investments in any gas fields that has
8 condensates associated with it, because there
9 would be no fiscal stability on the condensate.
10 We consider the condensates as liquid and as oil
11 under the legislation.

12 So fiscal stability on oil is a
13 very important issue. That is why it is included
14 in the contract. And is it possible to think of
15 other combinations and permutations? Of course,
16 it is possible. But now you are thinking about
17 rather different structures. And in those
18 structures you cannot maximize the revenues to
19 the State to the degree as we did under this
20 contract. So, as I stated, in Canada McKenzie
21 Valley goes forward without any fiscal stability.
22 Can you do that? Yes, if you're willing to
23 accept, say, 30 percent total government take if
24 wellhead prices are low and if you have certain
25 other kind of characteristics for the project.

1 So, I think on balance it would be
2 prudent to say that it is highly unlikely that
3 the project would go forward without fiscal
4 stability on oil based on the terms and
5 conditions that are there. You could think of a
6 contract that is structured very differently. I
7 don't think in the interest of the State, if
8 you -- if you would have a different profile.
9 Therefore, I think the combination of fiscal
10 stability for oil and the highest possible
11 revenues under low-price conditions and low and
12 high cost overruns are a good combination.

13 What is -- of the 60 largest
14 projects in the world, what was the medium cost
15 overruns, Kashagan cost overruns, for instance,
16 what was the cost overrun on the Alaska pipeline?

17 Actually, I'd like to clarify that
18 the 60 projects that we compared with are 60
19 projects that are now on the drawing board, so we
20 don't know what the cost overruns are. So, these
21 are the kind of projects that oil companies
22 actually sit in their boardroom looking at,
23 comparing it with Alaska. That is what we wanted
24 to do. Projects that have already been built are
25 not relevant, because that is some cost.

1 So, we selected out of the PFC
2 energy database all the projects that are still
3 about to go, that are right now under
4 consideration, where investment decisions are
5 right now being made. So, we don't know what the
6 cost overruns will be on that project.

7 Kashagan has just started, and,
8 consequently, we don't know what the cost
9 overruns on that project will be. So,
10 consequently -- and that is why if there are cost
11 overruns in Alaska, there may be similar cost
12 overruns on other projects. For instance, if
13 steel prices go up, cost -- you know, you will
14 have similar cost overruns on all of the
15 projects. What worries me very much is that, of
16 course, with the very high capital cost of the
17 Alaska project, it is likely that cost --
18 worldwide cost overrun conditions will affect
19 Alaska more than other projects.

20 Please discuss -- oh. Oh, this is
21 a good one. Could the Alaska -- all-Alaska gas
22 pipeline be a nibbler project. That is
23 interesting.

24 I expressed -- I expressed the
25 opinion that, of course, all these projects --

1 smaller projects, more profitable projects come
2 in to nibble our gas -- Alaska gasline project to
3 death. So this is one Alaska project nibbling
4 the other to death. That is a very interesting
5 concept. But, no, let me explain the situation
6 that -- of course, in the coming days, a detailed
7 comparison will be made with alternative projects
8 in Alaska. That was part of the duty of the
9 Commissioner to evaluate this project. We wanted
10 to make sure that this project was the best
11 opportunity to go forward with gas in Alaska.

12 Now, the reason that this stranded
13 gas contract is in front of you and a fiscal
14 interest finding has been expressed is that we
15 firmly believe that this project is the best
16 project.

17 There is an enormous bottleneck
18 that is sometimes not properly understood with
19 respect to alternative projects. For alternative
20 projects to proceed, oil companies would have to
21 sell their gas to somebody that is involved in
22 that project, or, conversely, would have to
23 commit to the shipping arrangements on such other
24 projects. And oil companies would only sell
25 their gas if they truly believe that that's the

1 best price they can -- the best value they can
2 get for the resource.

3 If you own a house and you put it
4 on the market, you go to your real estate agent,
5 and you try to get the best possible price. Oil
6 and gas economics is property economics. The oil
7 companies have a property that is the exclusive
8 right to produce that gas, and they like to
9 maximize their benefits from that gas. Just as
10 you would like to get the best possible price for
11 your home if you sell that home.

12 And a basic concept of our whole
13 society is property right. And a basic concept
14 is that if you sell your home, you have the
15 absolute right to sell it for the best possible
16 price. State cannot come in and say, You have to
17 give a discount on the sale of your home because
18 that's in the interest of the State, but that
19 doesn't work like that.

20 So, that is why it is very
21 difficult to insist that oil companies would sell
22 their gas for a lower price or make shipping
23 commitments that are more costly than they
24 believe are necessary to bring their gas to
25 market. And, consequently, that is, of course, a

1 major stumbling block in any other project.

2 On top of that, there is another
3 important stumbling block. Let's suppose, let's
4 suppose that, indeed, an alternative project
5 would result in a better price and would result
6 in a better shipping -- more attractive shipping
7 commitment. Companies would still want fiscal
8 stability. Or, in other words, under another
9 alternative project, you still need a stranded
10 gas contract.

11 So, consequently, that is an
12 enormous misunderstanding. People think that we
13 have alternative projects that you just pick that
14 project and this project and under this project
15 you have fiscal stability. No, it is not like
16 that. Fiscal stability and a fiscal contract is
17 step one to any project. Without a fiscal
18 contract, without fiscal stability, companies
19 would have absolutely no interest to make any gas
20 sale agreement. Why? Because how can they even
21 evaluate the economics if they don't know the
22 fiscal terms are.

23 So, consequently, a fiscal
24 stability contract is step one no matter what
25 project you look at. And, consequently, that is

1 sometimes not understood. People look at it as
2 if it's a totally different project. Any project
3 requires a fiscal stability contract, point one.
4 And if the companies are interested in our
5 project, then you would have to sell the gas or
6 the companies would be -- have to be interested
7 in making the shipping commitments, and they have
8 to be internally convinced that this is the best
9 project and the best value for them for what they
10 consider their property.

11 So, that is why the Alaska --
12 all-Alaska project by definition cannot be a
13 nibbler project.

14 Please discuss the probabilities
15 and confidence level of gas prices over an
16 expected range, and how does the 3.5 million Btu,
17 I think, compare to higher or lower expected
18 value?

19 No. As I mentioned in our fiscal
20 interest finding, we have given an average price
21 of 5.50, a low price of \$3.50, and a high price
22 of 8.50. We are not attributing probabilities to
23 this. Because that is a very difficult thing to
24 do, to attribute probabilities to this.

25 As I indicated, it is -- North

1 American market is an extremely volatile market
2 to try to predict gas prices for the next 40
3 years, even the next week is a very difficult
4 exercise. So, consequently, we are not attaching
5 probabilities.

6 Nevertheless, at least in the
7 report -- nevertheless, DNR built a very
8 sophisticated model, a very -- very good and very
9 interesting model that does all kinds of
10 probability work and that results in probability
11 forecast. Their model, indeed, indicates that
12 the 5.50 is the most likely one, and that 3.50 is
13 an unlikely price. But how unlikely or how
14 likely that is depends so much on the inputs in
15 the model. So there is a whole ream of inputs,
16 more than 100 different assumptions that you have
17 to make, before you get to the probability of the
18 price, and it all depends, then, on what you
19 assume.

20 For instance, what do you assume
21 about the likelihood of landed prices for LNG and
22 the volumes of possible LNG? So the model is a
23 very sophisticated model. It has been very
24 useful for our analysis. It was built with the
25 support of the Legislature, in the budget last

1 year, and it is a very useful model to try to
2 understand the volatility and -- and the
3 probablistic effects on the market. But, as I
4 said, you have to make so many assumptions to
5 come up with a probability distribution that we
6 felt it was better not to express probabilities
7 because the market is just too volatile. And,
8 therefore, we have to make sure that this
9 agreement is good under every price, so that we
10 have a good deal under every price. That's
11 the --

12 COMMISSIONER CORBUS: But,
13 nevertheless, DNR is going to be here tomorrow,
14 and we're going to give them a heads up to go
15 back and look at that report. They may have some
16 comments on that.

17 DR. VAN MEURS: On this, yes.

18 It says the models you analyzed --
19 this is the last question. The models you
20 analyzed don't mention the Econ One analysis done
21 for the Legislature with no financial -- showing
22 that there's no financial condition. The gas
23 project is quite profitable.

24 To begin with, Econ One, I provided
25 the PVM model to Econ One. And, actually, Econ

1 One used the PVM model to make the presentation
2 to the Legislature. So, consequently, there was
3 no such thing as an independent Econ One model.
4 I think in the meantime, they may have built one.
5 But when they made the presentation to the
6 Legislature, it was actually based on some slight
7 adjustments to -- to my model. So, consequently
8 that is the presentation that was provided.

9 Econ One did something that was
10 interesting. What they did is they looked at
11 what would happen if you would actually sell the
12 gas in the Arctic directly at the wellhead, so to
13 speak, directly at the point of production.

14 That -- now, you don't have to make
15 this whole investment.

16 So, if actually you could find a
17 buyer that is willing to -- or several buyers,
18 that are willing to make very large shipping
19 commitments and they absorb the project risk,
20 they underpin -- the buyers underpin the
21 construction of the line. The buyers provide the
22 shipping commitments. The buyers sign the piece
23 of paper that say, We shall pay over the next 20
24 years \$1.50 or \$2 per mcf or a million Btu to
25 transport that gas.

1 If the buyer signs that piece of
2 paper, then, of course, this is a very profitable
3 project. Because now the producers, all they
4 have to do, is sell gas at the wellhead. They
5 don't have to invest anything. They don't have
6 to make any investment. So, consequently, if you
7 look at this project on the basic assumption that
8 a buyer or buyers would take the full risk of
9 this project, so all the risk is transferred to
10 the buyers, then this could be a very profitable
11 project, because there's no investment associated
12 with it from a rate of return point of view.

13 Actually, the total net present
14 value of the gas actually doesn't change very
15 much, because that is related to the overall
16 value of the gas, nor does the cashflow change
17 very much. But from a rate of return, of course,
18 if you don't invest anything, then you have this
19 high -- high rate of return. So that is where
20 these high figures came from. They used my
21 model. I had no quarrel with the result they
22 presented. When they presented their result, I
23 said, yes, I -- I subscribe -- I have no
24 disagreement with their -- with their analysis.

25 That is the answer to all of the

1 questions.

2 COMMISSIONER CORBUS: Okay. We had
3 two other questions that we're not going to
4 answer today. One of them concerns the reserves
5 tax, and the other one concerns penalties that
6 could possibly be applied to the producers if
7 they do not diligently pursue the project before
8 project sanction, or after they have started
9 construction.

10 We are, again, scheduled to meet
11 tomorrow morning at 8:30.

12 The topics are comparison of
13 alternative for getting gas to market and key
14 Alaska issues, Alaska hire, in-state use of gas,
15 and fiscal certainty for explorers.

16 So we'll see you at 8:30.

17 Thank you.

18 [Legislature adjourned at 5:01 p.m.]

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